

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND THIRTY THIRD MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 11, 1997

The Board of Trustees met at its regular monthly meeting on Friday, July 11, 1997, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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The Chairman, Mr. Shumate, called the meeting of the Board of Trustees to order on July 11, 1997, at 10:45 a.m. He requested the Secretary to call the roll.

Present: Alex Shumate, Chairman, Theodore S. Celeste, George A. Skestos, David L. Brennan, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Mark E. Berkman, and Soraya Rofagha. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

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PRESIDENT'S REPORT

President Gee:

Mr. Chairman, it has been just another quiet month since our last meeting, not much going on as a matter of fact. Let me say, at the outset, how much I appreciate the support and understanding of this board with my decision to become president of another institution. Indeed one of the considerations that made my decision so difficult is the commitment of the people around this table to me, and more importantly, Ohio State. This university is blessed, ladies and gentlemen, as we all know, with an exceptional board. Likewise the strength of this group made my decision a bit easier, as I know that it will effectively recruit an outstanding leader for the university. I will not, of course, say goodbye today for together we still have much to do as Ohio State continues its momentum forward and indeed is momentous in that regard.

I anticipate participating in a couple of more commencement ceremonies, one that I guarantee, by the way, will be dry. The downpour of nearly historic proportions on June 13 disappointed all of us. As you have heard, I have sent each graduate a dry commencement program, a booklet that includes the text of the ceremony, and a special lapel pin that includes a block "O" with appropriately an umbrella on it. I am sorry that I didn't bring mine with me today, but I hope that you have seen them and we will get those distributed.

Not since 1941 have we been prevented from distributing diplomas to the graduates at the ceremony. I should note that many, many of my colleagues from the colleges, physical facilities, traffic and parking, public safety, the bookstores, and more rose to the occasion to help us get diplomas distributed to the class that day. The commencement committee has met to formulate improved plans in response to severe weather. I hope that they are not needed for another 55 years.

I participated in the honors convocation ceremony at Ohio State Lima and in several college events for graduates during the final days of the quarter. The deans are increasingly adding personal touches to the graduation experience for which the students, their families, and all of us are grateful.

The University Staff Advisory Committee held its year-end recognition program last month. I want to publicly thank Priscilla North for her leadership of our staff group this year. She has been a diligent advocate for staff members. The new chair, Jack Miner, is the fiscal officer for the Department of Physics. Jack, please stand. USAC continues to effectively serve our staff members and their needs.

The Distinguished Staff Awards were presented in June to individuals whose service, leadership, and dedication is outstanding. The recipients were nominated by colleagues and supervisors, and each received \$750.

Over the next month, the campus is alive with orientation programs for the incoming fall class, the best class in the history of this university. The transition to college for

PRESIDENT'S REPORT (contd)

President Gee: (contd)

students and their family members has begun with this two-day program. From my meeting with the group this week, I would say that they are an eager bright bunch.

Frankly, a few looked like deer in the headlights as they learned more about the opportunities available from this great university. I would also observe that each year the parents start looking a lot younger to me, for some reason or another.

For the tenth summer we have had young scholars on campus for the summer institute. All pre-collegiate young scholars from grades 9-12 are on campus for three weeks taking classes in a variety of fields of study. They also attend programs in study skills, time management, career development, and critical thinking. There are about 1,700 young scholars at the present time. Those below ninth grade are attending summer institutes in their home towns across Ohio, a program innovation that we instituted this year. When meeting young scholars and our incoming class, I am reminded by their bright faces and energetic spirits of the vibrant future for this university and certainly for this nation.

That future will be brighter still thanks to several new academic appointments on your agenda. Mathematics Professor Bob Gold is recommended to be dean of the College of Mathematical and Physical Sciences. He is a distinguished scholar in numbers theory and has given invited talks around the world on imaginary quadratic fields and non-normal extensions. Unfortunately, Professor Gold is in Italy and can not be here today, but he is a capable and fair administrator who will give strong leadership to the college.

Professor David Ashley will come to us from the University of California at Berkeley and is a distinguished scholar in civil and environmental engineering. His academic record is rich with international experience, having served as a visiting faculty member in places as diverse as South Africa, Sweden, Chili, and Singapore. He will be a fine teacher, a productive scholar, and an excellent leader for one of the great colleges of engineering in this country.

Professor Judith Koroscik is recommended as the dean of the College of The Arts. Professor Koroscik has been an active citizen of this university and an academic leader in the college. As an art educator, her research focuses on how children and adults develop understanding of the arts. She, too, is internationally recognized in arts education policy and this record combined with her Ohio State leadership experience will serve the College of The Arts well. Judith, will you please stand to receive our congratulations?

Our wonderful Provost has been working diligently to add to these appointments by making several other very distinguished appointments which I wish to note. First, Dr. Martha Garland, who so ably has guided our Committee on the Undergraduate Experience efforts, is being recommended as vice provost for Undergraduate Studies. Martha is one of the great, great, great university citizens. Her leadership, as a faculty member and her scholarship and energy on behalf of all of us, is something that is not only a legend, but is something that I believe will benefit all of us greatly in her new role. Martha, will you please stand and be recognized?

And Ms. Barbara Rich, who is currently the director of recruitment and retention in the Office of Minority Affairs, is being recommended as interim vice provost for Minority Affairs. Barbara, too, is one of our great university citizens. Taking on this extraordinarily important role, at this time, is one that we deeply appreciate and one that she will ably manage. Let's give her a round of applause.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Finally, I would note an individual who has done an extraordinary job on behalf of the citizens of this community and this state, Doug Caruso. Doug is leaving his present assignment covering higher education for the Columbus Dispatch and moving to yet another assignment. Doug, I say this personally, as well as professionally, you have been precisely that, one of the most professional people with whom I have ever worked and I just want to acknowledge you. Let's give him a round of applause.

Mr. Chairman, it pleases me to end this report today by focusing on welcoming new students and academic leaders to Ohio State, that is what we are about. Thank you.

Mr. Shumate:

Thank you. Those are some outstanding appointments.

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CONSENT AGENDA

Mr. Shumate:

At this time, we will focus on the consent agenda. As you know, this agenda was previously mailed to the Trustees and there were twenty-four items listed in the mailing. As far as our consent agenda this morning, we will be separating out agenda item #16 regarding the 1997-98 Tuition Increase for separate vote and discussion, as well as item #17 FY1998 Budget. Unless we hear any objections, we would like to receive a motion for the other items listed on the consent agenda.

AMENDMENTS TO THE COMMITTEE APPOINTMENTS FOR 1997-98

Resolution No. 98-1

BE IT RESOLVED, That the appointments to Committees and representatives to various Boards for 1997-98 be amended as follows:

Educational Affairs Committee:

George Skestos, Chair
Michael F. Colley, Vice Chair
Zuheir Sofia
Mark E. Berkman

Fiscal Affairs Committee:

Theodore S. Celeste, Chair
David L. Brennan, Vice Chair
James F. Patterson
~~Tamala Longaberger~~ ZUHEIR SOFIA

Student Affairs Committee:

Tamala Longaberger, Chair
Mark E. Berkman, Vice Chair
Daniel M. Slane
Soraya Rofagha

Agricultural Affairs Committee:

James F. Patterson, Chair
Fred L. Dailey, Vice Chair, Ex Officio
Daniel M. Slane

Investments Committee:

David L. Brennan, Chair
James F. Patterson, Vice Chair
George A. Skestos
John G. McCoy (Foundation Board)
Frank Wobst (Foundation Board)

Affiliated Entities Committee:

~~Alex Shumate~~ TED CELESTE, Chair
George A. Skestos, Vice Chair
~~Theodore S. Celeste~~
Zuheir Sofia
DAN SLANE

**AMENDMENTS TO THE
COMMITTEE APPOINTMENTS FOR 1997-98 (contd)**

University Hospitals Board:

George A. Skestos
Zuheir Sofia

**The Arthur G. James Cancer Hospital
and Research Institute Board:**

Zuheir Sofia, Chair
Theodore S. Celeste

**University Managed Health Care System,
Inc., Board of Directors:**

James F. Patterson

Personnel Committee:

Alex Shumate, Chair
Theodore S. Celeste, Vice Chair
Michael F. Colley

University Foundation Ex Officio

Class of Directors:

Theodore S. Celeste (1 year)
David Brennan (2 years)
Tamala Longaberger (3 years)

Ohio State University Affiliates, Inc.:

Alex Shumate (1 year)
Theodore S. Celeste (2 years)
Michael F. Colley (3 years)

Wexner Center Foundation Board:

Leslie H. Wexner (1999)
Tamala Longaberger*

Inter-University Council

Daniel M. Slane

Research Foundation Board of Directors:

David L. Brennan

**OSU Research Park, Inc., Board of
Directors:**

Theodore S. Celeste

Regional Campus Boards:

Lima - Daniel M. Slane (2000)
Mansfield - James F. Patterson (2000)
Marion - Zuheir Sofia (2000)
Newark - Tamala Longaberger (1999)

*President's appointee

REGIONAL CAMPUS BOARD APPOINTMENT AND REAPPOINTMENTS

Resolution No. 98-2

Synopsis: Approval of nominees to The Ohio State University-Marion and Newark Campus Boards are proposed.

WHEREAS the Board of Trustees on April 8 and June 3, 1994, approved the establishment of The Ohio State University-Marion and Newark Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment and reappointment to the Regional Campus Boards for the term as specified:

Marion Board Reappointments

Larry D. Cline, 3-year term
G. Scott Drew, 3-year term
Thomas K. Jenkins, 3-year term

Newark Board Appointment

David Railsback, 3-year term

REGIONAL CAMPUS BOARD APPOINTMENT AND REAPPOINTMENTS (contd)

Newark Board Reappointments

Patsy P. Jones, 3-year term
Norman R. Sleight, 3-year term

UNIVERSITY HOSPITALS BOARD APPOINTMENT AND REAPPOINTMENTS

Resolution No. 98-3

Synopsis: Approval of the appointment/reappointments of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the membership of the Hospitals Board was amended at the June 6, 1997 Board of Trustees meeting to include the chair of the Integrated Faculty Practice Group; and

WHEREAS the term of two general public members of the Hospitals Board has expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed, as members of the University Hospitals Board, as follows:

Appointment of Chair of the Integrated Faculty Practice Group

Ernest Mazzaferri, M.D., effective July 1, 1997 - June 30, 1998

Reappointments as General Public Members

Donald K. Day, effective June 1, 1997, 3-year term
Grayce Sills, effective June 1, 1997, 3-year term

TRANSFER OF THE SCHOOL OF PUBLIC POLICY AND MANAGEMENT

Resolution No. 98-4

WHEREAS during restructuring, it became apparent that the School of Public Policy and Management was not appropriately placed in The Max M. Fisher College of Business; and

WHEREAS the College of Social and Behavioral Sciences has proposed that the School be transferred to Social and Behavioral Sciences; and

WHEREAS the missions of the School and the College of Social and Behavioral Sciences are compatible, and the faculty of the School are trained in disciplines located in the College of Social and Behavioral Sciences; and

WHEREAS The Max M. Fisher College of Business and the Oversight Committee on Restructuring supports the proposed transfer; and

TRANSFER OF THE SCHOOL OF PUBLIC POLICY AND MANAGEMENT (contd)

WHEREAS the process has been properly consultative, and has the approval by vote of faculty in the College and the School; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed transfer; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the transfer of the School of Public Policy and Management from The Max M. Fisher College of Business to the College of Social and Behavioral Sciences, effective immediately.

RENAMING OF DEPARTMENT

Resolution No. 98-5

WHEREAS the College of Humanities has proposed that the Department of Black Studies be renamed the Department of African-American and African Studies; and

WHEREAS the proposed name accurately describes the Department's programs and is consistent with trends in other leading universities; and

WHEREAS the proposed name was selected in an appropriately consultative process and has the approval by vote of faculty in the Department and College; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed name; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Black Studies be renamed the Department of African-American and African Studies is hereby approved, effective immediately.

RENAMING OF DEPARTMENT

Resolution No. 98-6

WHEREAS the College of Humanities has proposed that the Department of Near Eastern Judaic and Hellenic Languages and Literatures be renamed the Department of Near Eastern Languages and Cultures; and

WHEREAS this proposal follows the transfer of programs in Modern Greek and Yiddish and Ashkenazic studies to other units within the College; and

WHEREAS the Department now forms a cohesive scholarly and pedagogic unit focused on near eastern languages and cultures; and

RENAMING OF DEPARTMENT (contd)

WHEREAS the proposed name was selected in an appropriately consultative process and has the approval by vote of faculty in the Department and College; and

WHEREAS related units in the University have been consulted and have expressed no objection to the proposed name; and

WHEREAS the proposed change has the approval of the Council on Academic Affairs, and was approved by the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Department of Near Eastern Judaic and Hellenic Languages and Literatures be renamed the Department of Near Eastern Languages and Cultures is hereby approved, effective immediately.

CREATION OF AN INSTITUTE FOR ERGONOMICS

Resolution No. 98-7

WHEREAS research and teaching in ergonomics and related fields presently involves faculty and students from many departments and several colleges; and

WHEREAS it is proposed to establish an Institute for Ergonomics within the College of Engineering to foster multi-disciplinary research and technology transfer, and to provide a hands-on learning environment for graduate and undergraduate students; and

WHEREAS this proposal is supported by relevant organizations in industry and government; and

WHEREAS the proposed Institute is expected to benefit the University; and

WHEREAS this proposal satisfies the guidelines for establishment of academic centers and institutes, including requirements for an appropriate consultative process; and

WHEREAS the Research and Graduate Council and the University Research Committee support this proposal; and

WHEREAS related units in the University have been consulted and have expressed support for the proposed Institute; and

WHEREAS the proposal to create an Institute for Ergonomics has been approved by the Council on Academic Affairs and the University Senate at its June 7, 1997 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the creation of an Institute for Ergonomics to be located in the College of Engineering, effective immediately.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 98-8

Synopsis: Approval of the following amendment to the Rules of the University Faculty are recommended.

AMENDMENT TO THE RULES OF THE UNIVERSITY FACULTY (contd)

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on June 7, 1997:

Amended Rule

3335-5-489 Committee on academic freedom and responsibility.

(A) Membership.

The committee on academic freedom and responsibility shall consist of eight members during autumn, winter, and spring quarters and ten members from June to the beginning of autumn quarter.

- (1) Six regular faculty (eight during the summer period), ~~all~~ AT LEAST THREE of whom are members of the senate, ~~selected~~ OR MEMBERS-ELECT AT THE TIME OF THEIR SELECTION by the faculty council. The term of service begins in the summer quarter following election and extends through the summer quarter following the third year of service.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendment to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREES

Resolution No. 98-9

Synopsis: The awarding of honorary degrees to Yung Dug Lee and Pancras J. M. Ssebuwufu are recommended for approval.

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of an honorary degree as listed below:

Yung Dug Lee
Pancras J. M. Ssebuwufu

Doctor of Education
Doctor of Education

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 98-10

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 29, 1997, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 98-11

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 6, 1997 meeting of the Board, including the following Appointments/Reappointments, Appointments/Reappointments of Chairpersons and Directors, Reappointment of Principal Administrative Officials, Leaves of Absence Without Salary, Professional Improvement Leaves, Promotions/Tenure/Reappointments, Emeritus Titles, and salary rolls with promotion, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved November 14, 1996, by the Hospitals Board be ratified.

Appointments

Name: DAVID B. ASHLEY
Titles: Dean and Professor (The John C. Geupel Chair), and Director of the Engineering Experiment Station
College/Department: Engineering/Civil and Environmental Engineering and Geodetic Science
Effective: October 1, 1997
Salary: \$180,000.00
Present Position: Taisei Professor and Chair, Department of Civil and Environmental Engineering, University of California - Berkeley

Name: MARTIN FEINBERG
Title: Professor (Richard M. Morrow Chair in Polymer Engineering)
Department: Chemical Engineering
Effective: June 1, 1997

Name: MARTHA GARLAND
Titles: Vice Provost for Undergraduate Studies and Associate Professor
Office/Department: Academic Affairs/History
Effective: October 1, 1997
Salary: \$106,500.00
Present Positions: Undergraduate Dean for Arts and Sciences, Colleges of the Arts and Sciences, Associate Dean, College of Humanities, and Associate Professor, Department of History

PERSONNEL ACTIONS (contd)

Appointments: (contd)

Name: ROBERT GOLD
Titles: Dean and Professor
College/Department: Mathematical and Physical Sciences/Mathematics
Effective: July 1, 1997
Salary: \$147,000.00
Present Position: Acting Dean, College of Mathematical and Physical Sciences and
Professor,
Department of Mathematics

Name: JUDITH S. KOROSCIK
Title: Dean and Professor
College/Department: The Arts/Arts Education
Effective: August 1, 1997
Salary: \$130,008.00
Present Position: Associate Dean, College of The Arts and Professor, Department of Art
Education

Name: MILAP NAHATA
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: July 1, 1997, through June 30, 2000

Name: BARBARA RICH
Title: Interim Vice Provost
Office: Minority Affairs
Term: August 1, 1997, through June 30, 1998
Salary: \$96,000.00

Name: ALBERT H. SOLOWAY
Title: Professor (Charles H. Kimberly Professorship in Pharmacy)
College: Pharmacy
Term: July 1, 1997, through June 30, 2000

Reappointments

Name: JERALD GREENBERG
Title: Professor (The Irving Abramowitz Memorial Professorship)
College: The Max M. Fisher College of Business
Term: March 1, 1997, through February 28, 2002

Name: JAMES C. NEFF
Title: Professor (Willard M. Kiplinger Chair in Public Affairs Reporting)
Department: Journalism and Communication
Term: July 1, 1997, through June 30, 1998

Appointment of Chairpersons/Director

July 1, 1997 through June 30, 1998

Industrial, Interior & Visual
Communication Design
Physiology
Psychology

Lorraine M. Justice*
Jack A. Rall**
John T. Cacioppo**

* Acting
**Interim

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons/Director: (contd)

July 1, 1997 through June 30, 2001

Agricultural Education
Knowlton School of Architecture
Pathology

N. L. McCaslin
Robert S. Livesey
Daniel D. Sedmak

January 1, 1998 through December 31, 2001

Theatre

Lesley K. Ferris

Reappointment of Chairpersons/Directors

July 1, 1997 through September 30, 1997

Psychiatry

Henry A. Nasrallah

July 1, 1997 through June 30, 1998

Veterinary Hospital
Zoology

Richard M. Bednarski
Peter W. Pappas

July 1, 1997 through June 30, 2001

School of Allied Medical Professions
Microbiology
Surgery

Stephen L. Wilson
John N. Reeve
Ronald M. Ferguson

Reappointment of Principal Administrative Officials

SHERRI M. GELDIN, Executive Director, Wexner Center for the Arts, effective July 1, 1997, through June 30, 2001, pursuant to rule 3335-3-17 of the Administrative Code.

WILLIAM J. STUDER, Director, University Libraries, effective July 1, 1997, through June 30, 1999, pursuant to rule 3335-3-17 of the Administrative Code.

Leaves of Absence Without Salary

CLARA D. BLOOMFIELD, Professor, Department of Internal Medicine and Comprehensive Cancer Center, effective June 1, 1997, through July 31, 1997.

PETER S. CURTIS, Associate Professor, Department of Plant Biology, effective Autumn Quarter 1997.

RUBEN D. NIETO, Assistant Professor, Ohio State University Extension, effective June 1, 1997, through July 31, 1997.

TIM C. OPLER, Assistant Professor, Department of Finance, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

Professional Improvement Leaves

GREGORY BAKER, Professor, Department of Mathematics, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves (contd)

STEPHEN C. MILNE, Professor, Department of Mathematics, effective Autumn Quarter 1997 and Winter Quarter 1998.

NANCY H. ROGERS, Professor, College of Law, effective August 19, 1997, through December 30, 1997.

HASSAN Y. ALY, Associate Professor, Department of Economics (Marion Campus), effective Winter Quarter, Spring Quarter, and Autumn Quarter 1998.

SANFORD N. CAUST-ELLENBOGEN, Associate Professor, College of Law, effective August 19, 1997, through December 30, 1997.

RICK A. PETOSA, Associate Professor, School of Physical Activity and Educational Services, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

THERESA ROGERS, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

KEIKO SAMIMY, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

ALLISON A. SNOW, Associate Professor, Department of Plant Biology, effective Autumn Quarter 1997, Winter Quarter and Spring Quarter 1998.

VINCENE VERDUN, Associate Professor, College of Law, effective August 19, 1997, through December 30, 1997.

DAVID D. WILLIAMS, Associate Professor, Department of Accounting and Management Information Systems, effective Autumn Quarter 1997.

CHARLES E. WILSON, Associate Professor, College of Law, effective January 12, 1998, through May 30, 1998.

Promotions, Tenure, and Reappointments

COLLEGE OF BIOLOGICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

H. F. Vaessin, Molecular Genetics - effective 10/1/97

FISHER COLLEGE OF BUSINESS

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Leslie M. Fine, Marketing - effective 10/1/97

LIBRARIES

PROMOTION TO ASSISTANT PROFESSOR WITH TENURE

Alan A. Green - effective 7/1/97

Lynda J. Hartel - effective 7/1/97

Meri Meredith - effective 7/1/97

PERSONNEL ACTIONS (contd)

Promotions, Tenure, and Reappointments (contd)

MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO PROFESSOR

Larry B. Anderson, Chemistry - effective 10/1/97

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mario Peruggia, Statistics - effective 10/1/97

TENURE

Fangyang Zheng, Mathematics - effective 10/1/97

COLLEGE OF MEDICINE
REGULAR CLINICALS

Reappointment

William R. McLaughlin, Ophthalmology - effective 7/1/98

Doris Walzak Craig, Internal Medicine - effective 7/1/98

SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Bennet S. Givens - effective 10/1/97

James S. Tittle - effective 10/1/97

Medical Staff - Appointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Beilharz, Jay E., D.O., Community Affiliate, Family Medicine
Bennett, Robert P., M.D., Attending, Ophthalmology
Bokor, Andrew B., M.D., Courtesy, Obstetrics and Gynecology
Brown, Elizabeth A., M.D., Attending, Internal Medicine, Pulmonary
Calland, Jon W., M.D., Attending, Anesthesiology
Chorich, Louis J. III, M., M.D., Attending, Ophthalmology
Christopher, James W., M.D., Attending, Psychiatry
Derrow, Charles M., M.D., Courtesy, Internal Medicine
Dodson, Edward E., M.D., Attending, Otolaryngology
Freeland, Richard A., M.D., Attending, Psychiatry
Ganzberg, Steven I., D.D.S., Attending, Anesthesiology and Oral and Max Surgery
Grady, Lonna L., R.N., Physician Extender, Internal Medicine, Cardiology
Huestis, Robert D., M.D., Attending, Psychiatry
Jung, Stephen S., M.D., Attending, Radiology
Kaide, Colin G., M.D., Attending, Emergency Medicine
Karl, Joyce I., R.N., Physician Extender, Internal Medicine, General Medicine
Katz, Steven E., M.D., Attending, Ophthalmology
Kays, Mary L., R.N., Physician Extender, Obstetrics and Gynecology

July 1, 1996 to June 30, 1997

Aerts, Mellisa Anne, M.D., Limited, Obstetrics and Gynecology
Armanios, Mary Yousry, M.D., Limited, Internal Medicine
Ashcraft, Cregg Duaine, M.D., Limited, Internal Medicine
Ashford, Helen J., D.D.S., PGY1, Limited, Dentistry, General Dentistry

PERSONNEL ACTIONS (contd)

Medical Staff - Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Asuncion, Alfredo, Jr., M.D., Limited, Pathology, Surgical Pathology
Atasoy, Erhan Cemil, M.D., Limited, Surgery, Neurosurgery
Baird, Michael A., M.D., PGY1, Limited, Internal Medicine, General Medicine
Baker, Thomas Scott, M.D., Limited, Physical Medicine and Rehabilitation
Banks, Mark Andrew, M.D., Limited, Physical Medicine and Rehabilitation
Beatty, Martilla Renee Jones, M.D., Limited, Physical Medicine and Rehabilitation
Bernacki, Walter Lang, M.D., Limited, Surgery
Blotter, James Wallentine, M.D., Limited, Otolaryngology
Brand, Matthew Raymond, M.D., Limited, Surgery - Orthopedic Surgery
Carroll, William Emil, M.D., Limited, Neurology
Chadha, Suvinder K., M.D., Limited, Anesthesiology
Chaudhari, Tara Mohan, M.D., Limited, Anesthesiology
Clark, Eloise-Marie, M.D., PGY1, Limited, Obstetrics and Gynecology
Clarke, Grace Angela, M.D., Limited, Ophthalmology
Cohen, Howard, Michael, D.D.S., Limited, Dentistry
Corley, Bonnie S., M.D., PGY1, Limited, Obstetrics and Gynecology
Dada, Nadeem A., M.D., PGY1, Limited, Psychiatry
Ehsan, Aamir, M.D., Limited, Pathology
Ganeshan, Sumati, M.D., Limited, Internal Medicine, Pediatrics
Graber, Rodney, M.D., Limited, Internal Medicine, Cardiology
Hahm, Geoffrey, M.D., Limited, Pathology
Harper, Shaun David, M.D., Limited, Internal Medicine
Harron, Michael Scott, M.D., Limited, Radiology, Neuroradiology
Hilbelink, Todd Ronald, M.D., Limited, Internal Medicine
Holman, Todd Aron, M.D., Limited, Pediatrics
Ikramuddin, Sayeed, M.D., PGY6, Limited, Surgery, General Surgery
Iram, Durdana, M.D., PGY3, Limited, Pediatrics
Jabbour, Saad M., M.D., Limited, Family Medicine
Jones, Martilla R., M.D., PGY1, Limited, Obstetrics and Gynecology
Karl, Christine R., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Kelly, Garrett Tyler, M.D., Limited, Anesthesiology
Kwatra, Rajiv, M.D., PGY2, Limited, Internal Medicine, Dermatology
Landau, David Stuart, M.D., Limited, Surgery, Vascular
Li, Jun, M.D., PGY2, Limited, Neurology
Licata, Lisa Ann, M.D., Limited, Internal Medicine
Line, Darren L., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Lombardo, Gregg A., D.D.S., PGY1, Limited, Dentistry, Oral and Max
Long, Dan Edward, M.D., Limited, Radiology
Malone, Helen Jean, M.D., Limited, Obstetrics and Gynecology
Martinez-Monge, Rafeal, M.D., Limited, Radiation Oncology, Brachytherapy
Mastruserio, Dominic N., M.D., PGY2, Limited, Internal Medicine, Dermatology
McKenna, David Stephen, M.D., Limited, Obstetrics and Gynecology
Morman, Steven Robert, M.D., Limited, Pediatrics
Mustillo, Peter John, M.D., Limited, Internal Medicine
Nixdorf, Donald R., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Orwick, Elizabeth Ann, M.D., Limited, Obstetrics and Gynecology
O'Brien, James Martin, Jr., M.D., Limited, Internal Medicine
Papp-Howell, Elizabeth, D.D.S., PGY1, Limited, Dentistry, General Dentistry
Paulus, Michael W., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Payne, Christopher Todd, M.D., Limited, Surgery
Payne, Christina M., M.D., PGY1, Limited, Pediatrics
Perkins, Robert Harrison, M.D., Limited, Physical Medicine and Rehabilitation
Proca, Daniela M., M.D., Limited, Pathology

PERSONNEL ACTIONS (contd)

Medical Staff - Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1997 (contd)

Puri, Rajeev, M.D., Limited, Surgery
Quinn, David Neal, M.D., Limited, Internal Medicine
Ramsay, Leta, M.D., Limited, Pediatrics
Randall, Barbara A., D.O., PGY4, Limited, Ophthalmology
Reau, Nancy Sharon, M.D., Limited, Internal Medicine
Redd, Deidre Diane, M.D., Limited, Physical Medicine and Rehabilitation
Reynolds, Vernon D., M.D., Limited, Anesthesiology
Rudman, David Todd, M.D., Limited, Otolaryngology
Saha, Sanjoy, M.B.B.S., Limited, Surgery, Surgical Oncology
Schlossberg, Matthew L., M.D., PGY1, Limited, Surgery, General Surgery
Schnapper, Tina, M.D., Limited, Obstetrics and Gynecology
Schwabe, Aloysia Leisanne, M.D., Limited, Physical Medicine and Rehabilitation
Seshiah, Puvinarayanan, M.D., Limited, Internal Medicine
Shaker, Randa E., D.D.S., Limited, Dentistry
Sharma, Pramod K., M.D., PGY6, Limited, Otolaryngology
Sherman, Deborah S., M.D., PGY1, Limited, Obstetrics and Gynecology
Slonaker, Chester M., M.D., PGY1, Limited, Pediatrics
Smith, Michael J., D.D.S., PGY1, Limited, Dentistry, General Dentistry
Steven, Mark Smith, D.D.S., Limited, Dentistry
Stuopis, Cecilia Warpinski, M.D., Limited, Obstetrics and Gynecology
Suh, Yongsook Victoria, M.D., Limited, Surgery, Plastic Surgery
Tagge, Bryan, M.D., Limited, Otolaryngology
Thomas, John J., M.D., PGY3, Limited, Surgery, Transplant
Thompson, Kristin E., M.D., PGY1, Limited, Pediatrics
Tirheimer, Wenzel III, M.D., PGY1, Limited, Emergency Medicine
Turner, Katja R., M.D., PGY2, Limited, Anesthesiology
Tyson, H. S., M.D., PGY1, Limited, Pediatrics
Underhill, Jean M., M.D., PGY1, Limited, Internal Medicine, General Medicine
Upchurch, Bennie Ray, M.D., Limited, Internal Medicine, Gastroenterology
Vaka, Sreeramulu R., M.D., PGY1, Limited, Psychiatry
Vavul-Roediger, Lori C., M.D., PGY1, Limited, Pediatrics
Vokshoor, Amir, M.D., PGY1, Limited, Surgery, General Surgery
Vrachliotos, Thomas-Evangelos, Limited, Radiology
Welsh, Patricia A., M.D., PGY1, Limited, Obstetrics and Gynecology
Yakhmi, Rajiv, M.D., PGY1, Limited, Psychiatry
Zegar, Alsaghir, M.D., Limited, Psychiatry

July 1, 1996 to June 30, 1998

Mallik, Gunwant S., M.D., Attending, Surgery, Neurologic Surgery
Marar, Uma U., M.D., Attending, Internal Medicine, General Medicine
Martin, Larry C., M.D., Attending, Surgery
Meadow, Mitchell A., M.D., Attending, Internal Medicine, General Medicine
Miller, Amy L., M.D., Attending, Anesthesiology
Nieroda, Carol A., M.D., Attending, Surgery, Surgical Oncology
O'Brien, Richard E., M.D., Courtesy, Internal Medicine, Pulmonary
Pajka, Stanley F., M.D., Courtesy, Ophthalmology
Pelletier, Ronald P., M.D., Attending, Surgery, Transplant
Rhoades, Chris A., M.D., Attending, Internal Medicine
Ryu, Grace Y., M.D., Attending, Pediatrics, Allergy
Sundaram, Vidya, M.D., Attending, Internal Medicine, Endocrinology
Teller, Timothy, M.D., Courtesy, Pediatrics
Thorward, Sul R., M.D., Attending, Psychiatry

PERSONNEL ACTIONS (contd)

Medical Staff -- Appointments (The Ohio State University Medical Center) (contd)

July 1, 1996 to June 30, 1998 (contd)

Trianfo, Victor A. Jr., D.O., Attending, Family Medicine
Venesy, Deborah A., M.D., Attending, Surgery, Neurologic Surgery
Weigand, John M., M.D., Attending, Family Medicine
Youngman, James D., M.D., Attending, Psychiatry
Yun, Kwok L., M.D., Attending, Surgery, Thoracic and Cardio

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997

Anderson, Clark, M.D., Attending, Internal Medicine, Rheumatology/Immunology
Benedetti, Costantino, M.D., Attending, Anesthesiology
Benjamin, David, M.D., Attending, Internal Medicine, Hematology and Oncology
Bouroncle, Bertha, M.D., Honorary, Internal Medicine, Hematology-Oncology
Bronstein, Herbert Alan, M.D., Courtesy, Internal Medicine, Allergy
Clark, Arthur Lee, M.D., Courtesy, Pediatrics
Clinchot, Daniel Michael, M.D., Attending, Physical Medicine and Rehabilitation
Dixon, Evan Willis, M.D., Attending, Internal Medicine, Cardiology
Keck, Robert Joseph, M.D., Courtesy, Pediatrics
Klamar, John Andrew, M.D., Courtesy, Pediatrics
VandeCreek, Larry, M.D., Physician Extender, Neurology

July 1, 1996 to June 30, 1997

Ahmad, Shafik, M.D., PGY2, Limited, Family Medicine
Althouse, Dee A., M.D., Limited, Internal Medicine, General Medicine
Amin, Kumar B., M.D., PGY6, Limited, Surgery
Andersen, Katherine A., M.D., PGY6, Limited, Internal Medicine, Pulmonary
Andrews, Aimee R., M.D., PGY3, Limited, Pediatrics
Attar, Talal T., M.D., PGY2, Limited, Internal Medicine, General
Bacon, Andrea M., M.D., PGY4, Limited, Psychiatry, General Psychiatry
Benner, Daniel R., P.A., Physician Extender, Internal Medicine, Hematology
Bhattacharjee, Nandita R., PGY6, Limited, Radiology
Bier-Laning, Carol M., M.D., PGY7, Limited, Otolaryngology
Campanile, Frank E., M.D., PGY6, Limited, Surgery, Orthopedic Surgery
Cardwell, Todd N., M.D., PGY2, Limited, Internal Medicine, General Medicine
Cataland, Spero R., M.D., PGY3, Limited, Internal Medicine, General Medicine
Coccia, Marie R., M.D., PGY5, Limited, Internal Medicine, Infectious Disease
Collins, Carol J., M.D., PGY5, Limited, Surgery, Urologic Surgery
Cooke, Glen E., M.D., PGY6, Limited, Internal Medicine, Cardiology
Cribbs, Randolph K., M.D., PGY3, Limited, Surgery, General Surgery
Cush, Gregory J., M.D., PGY6, Limited, Surgery, Orthopedic Surgery
Davis, Denise L., M.D., PGY3, Limited, Physical Medicine and Rehabilitation
Donelan, Stephen M., M.D., PGY4, Limited, Internal Medicine, Nephrology
Farhan, Nabil J., M.D., PGY5, Limited, Internal Medicine, Nephrology
Fisher, William E., M.D., PGY4, Limited, Surgery, General Surgery
Gagliardi, Raymond J., M.D., PGY3, Limited, Surgery, General Surgery
Galbraith, James H., M.D., PGY2, Limited, Internal Medicine, General Medicine
Gibson, Jennifer D., M.D., PGY2, Limited, Internal Medicine, General Medicine
Gowdamarajan, Arun, M.D., PGY3, Limited, Surgery, General Surgery
Hiller, Jay S., M.D., PGY 4, Limited, Radiology
Hoenig, Eric P., M.D., PGY3, Limited, Internal Medicine, General Medicine
Isaacson, Bart J., M.D., PGY2, Limited, Internal Medicine, General Medicine

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1997 (contd)

Jacob, Elizabeth M., M.D., PGY2, Limited, Pediatrics
Kourlas, Peter J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Lotze, Timothy E., M.D., PGY2, Limited, Pediatrics
McIntyre, Autumn J., M.D., PGY2, Limited, Internal Medicine, General Medicine
Mial, Scott M., M.D., PGY4, Limited, Family Medicine
Miller, Robert L., M.D., PGY5, Limited, Radiology
Murry, Andrew R., M.D., PGY4, Limited, Internal Medicine, General Medicine
Mutabagani, Khaled H., M.D., PGY6, Limited, Surgery, General Surgery
Nielsen, Timothy A., M.D., PGY5, Limited, Pathology
Nuss, Kathryn E., M.D., PGY4, Limited, Pediatrics
Ohye, Richard G., M.D., PGY6, Limited, Surgery, General Surgery
Pomerantz, Richard W., M.D., PGY5, Limited, Internal Medicine, Pulmonary
Pope, Douglas A., M.D., PGY4, Limited, Internal Medicine, General Medicine
Rhinehart, Stephen N., M.D., PGY2, Limited, Family Medicine
Ribovich, Martin L., M.D., PGY5, Limited, Radiology
Schutte, Deborah A., M.D., PGY5, Limited, Pediatrics, Cardiology
Seifferth, Brian S., M.D., PGY3, Limited, Emergency Medicine
Sharma, Kavita G., M.D., PGY1, Limited, Pediatrics
Smith, J. Horatio, M.D., PGY3, Limited, Internal Medicine, General Medicine
Sosolik, Randolph C., M.D., PGY6, Limited, Pathology
Troutman, James M., M.D., PGY2, Limited, Pediatrics
Tufariello, Jennifer M., M.D., PGY3, Limited, Obstetrics and Gynecology
Ward, John J., M.D., PGY5, Limited, Internal Medicine, Gastroenterology

July 1, 1996 to June 30, 1998

Malarkey, William B., M.D., Attending, Internal Medicine, Endocrinology
McClead, Richard, M.D., Attending, Pediatrics
McNeil, Donald L., M.D., Attending, Internal Medicine, Rheumatology
Menke, James, A., M.D., Attending, Pediatrics, Neonatology
Michaels, Gregory C., D.D.S., Courtesy, Dentistry, Oral and Max Surgery
Middendorf, Donald, F., M.D., Attending, Internal Medicine, Nephrology
Moore, James, Layne, M.D., Attending, Neurology
Nardella, Louis M., M.D., Attending, Internal Medicine, General Medicine
Nash, Steven, M., M.D., Attending, Neurology
Neal, David E., M.D., Attending, Radiology
Olsen, John O., M.D., Attending, Radiology, Nuclear Medicine
Osei, Kwame, M.D., Attending, Internal Medicine, Endocrinology
O'Dorisio, M.S., M.D., Attending, Pediatrics
O'Toole, Robert, V., M.D., Attending, Pathology
Pakalnis, Ann, M.D., Courtesy, Neurology
Palaniappan, Jawahar, M.D., Courtesy, Internal Medicine, Cardiology
Pope-Harman, Amy L., M.D., Attending, Internal Medicine, Pulmonary
Prescott, David H., M.D., Attending, Family Medicine
Racey, Gary L., M.D., Attending, Dentistry, Oral and Max Surgery
Rogers, Ann M., M.D., Courtesy, Pediatrics
Sacolick, Alan R., M.D., Courtesy, Obstetrics and Gynecology
Sahenk, Zarife, M.D., Attending, Neurology
Senhauser, Donald, M.D., Attending, Pathology
Smith, James H., M.D., Courtesy, Internal Medicine, General Medicine
St. John, Roy C., M.D., Attending, Internal Medicine, Pulmonary
Stern, Stephen L., M.D., Attending, Psychiatry, General Psychiatry
Stewart, Richard, M.D., DPM, Courtesy, Surgery, Orthopedic Surgery

PERSONNEL ACTIONS (contd)

Medical Staff -- Reappointments (The Ohio State University Medical Center)

July 1, 1996 to June 30, 1998 (contd)

Tallo, Diane, M.D., Courtesy, Internal Medicine, General Medicine
Taylor, Robert M., M.D., Courtesy, Neurology
Tsao, Chang-Yong, M.D., Attending, Pediatrics, Neurology
Wiet, Gregory J., M.D., Courtesy, Otolaryngology

Emeritus Titles

Professor Emeritus, effective July 1, 1997

AAGE R. CLAUSEN, Department of Political Science
KATHRYN P. CLAUSEN, Department of Pathology
JAMES M. KITTELSON, Department of History
CHARLES J. KRAUSKOPF, Department of Psychology
ROBERT V. O'TOOLE, Department of Pathology

Professor Emeritus, effective July 1, 1997 (contd)

FRANKLIN J. PEGUES, Department of History
HERMAN R. WEED, Department of Electrical Engineering

Associate Professor Emeritus, effective July 1, 1997

ALAN K. BROWN, Department of English

Associate Professor Emeritus, effective August 1, 1997

VIRGINIA L. WEINHOLD, Department of Industrial, Interior and Visual Communication Design

RESOLUTIONS IN MEMORIAM

Resolution No. 98-12

Synopsis: Approval of eight Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Norman Arnold

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 17, 1997, of Norman Arnold, Instructor Emeritus in the Ohio State University Extension.

Mr. Arnold was born July 27, 1911, in Darke County, Ohio. He received his B.S. in Agriculture degree in 1933 from The Ohio State University.

Norman Arnold began his Extension career in Ohio when he joined the faculty at The Ohio State University on March 1, 1936, as the County Agent, Agriculture in Franklin County. On August 1, 1944, he moved to Butler County as the Agriculture Agent. On December 1, 1946, he was named County Agricultural Agent in Miami County. He held this position until his retirement on June 30, 1970.

RESOLUTIONS IN MEMORIAM (contd)

Norman Arnold (contd)

Mr. Arnold's contributions in providing excellent Extension educational programs and especially his work with dairy herd production, as well as other agricultural programming during his career, earned him the respect and admiration of co-workers and associates throughout the state. He was also active in local community activities and served as the President of the Ohio County Extension Association of Agriculture Agents.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Howard Bennington

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 8, 1997, of Howard Bennington, Assistant Professor Emeritus in the Ohio State University Extension.

Professor Bennington was born April 3, 1924, in War, West Virginia. He received his B.S. in Agriculture degree in 1949 and his M.S. degree in Education in 1953 from West Virginia University.

Howard Bennington began his Extension career in Ohio when he joined the faculty at The Ohio State University on November 1, 1955, as the County 4-H Agent in Jackson County. On August 1, 1965, he was named the County Extension Agent, Agriculture in Harrison County and held this position until his retirement on February 28, 1983.

Professor Bennington made many contributions in providing excellent Extension educational programs including his work with no-till corn and forage crop seedings. He was instrumental in establishing a very strong effective dairy herd improvement program in Harrison County, as well as working with beef cattle production and working with the Harrison County Cattlemen's Association in establishing and conducting a feeder calf sale for 4-H members. His Extension responsibilities also encompassed working with a sheep dipping program for the control of external parasites.

Howard Bennington's leadership efforts also included working with local Harrison County activities. He served as the Red Cross Chapter president, chaired the Cancer Society Fund Crusade, was very active and served in several officer positions both locally and nationally for the Lion's Club. His many contributions during his Extension career earned him the respect and admiration of co-workers and associates throughout the state.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family as well as friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

Fred L. Damarin, Jr.

The Board of Trustees of The Ohio State University expresses its sorrow upon the death, on May 23, 1997, of Fred L. Damarin, Jr., Associate Professor in the Department of Psychology.

Dr. Damarin was born in Chicago and graduated from York High School. He attended the University of Chicago, but his education was interrupted while he served in World War II as CPL, Infantry, Chemical Warfare Division. He then finished his A.B. degree from the University of Chicago with honors, and in 1956 earned his Ph.D. in Clinical Psychology.

Dr. Damarin served his clinical internship at the Washington University Medical School St. Louis, and was appointed Associate Medical Psychologist at the M.D. Anderson Hospital, Houston, Texas. Dr. Damarin held many positions. He joined the research team of Raymond B. Cattell, as Research

RESOLUTIONS IN MEMORIAM (contd)

Fred L. Damarin, Jr. (contd)

Scientist, at the University of Illinois, and, later, the Personality Research Group, at the Educational Testing Service where he investigated personality measures and statistical issues.

Fred Damarin was appointed Associate Professor, University of Delaware, and, in 1970 he joined The Ohio State University faculty, where he taught and continued to investigate personality factors and self- concepts of adolescents, until his death. Dr. Damarin was an exemplary role model for undergraduate and graduate students, and a valued faculty colleague. Among his many commitments was service on the undergraduate program committee and the departmental awards committee.

On behalf of the University, the Board of Trustees expresses to the family of Fred L. Damarin its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Helmuth W. Engelman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 15, 1997, of Dr. Helmuth W. Engelman, Associate Professor Emeritus in the College of Engineering.

Professor Engelman was born in Cleveland and graduated from Lakewood High School in 1936. He received his Bachelor of Science degree from the Department of Mechanical Engineering of The Ohio State University in 1940, his Master of Science degree from Case Western Reserve University in 1942, and the degree of Doctor of Philosophy from the University of Wisconsin in 1953.

Dr. Engelman was assistant professor at the University of Wisconsin before joining General Electric Corporation at Evandale, Ohio, in 1955. He rejoined OSU in 1965 as Associate Professor and served as a faculty member in the Department of Mechanical Engineering until his retirement in 1986.

Helmuth Engelman's specialty was automotive engineering in general, and internal combustion engines, in particular. He was very well known for his expertise in both spark ignition and diesel engines. His work attracted the attention of the media when he conducted a research project in which used cooking oil from campus dining halls was cleaned and used as a fuel extender for university buses.

Dr. Engelman was an energetic and popular instructor of the Department's senior capstone design courses. He was responsible for initiating our participation in the annual automotive design contests sponsored by the Society of Automotive Engineers, and was faculty advisor for those projects for a number of years.

On behalf of the University community, the Board of Trustees expresses to the family of Dr. Engelman its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Jay L. Ladd

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 6, 1997, of Jay L. Ladd, Associate Professor of Library Science in the University Libraries.

Jay Ladd, born in St. Louis, Missouri, received his B.A. (1953) and M.A. (1954) degrees from the School of Library Service and Training at Florida State University. After starting his library career at the University of New Mexico in 1956, he joined The Ohio State University Libraries in 1960, and rose steadily in position, becoming head of department libraries in 1968. In 1984 he was promoted to Assistant Director for Department and Undergraduate Libraries.

RESOLUTIONS IN MEMORIAM (contd)

Jay L. Ladd (contd)

Professor Ladd was the author of several articles and reviews in the field of library science, and he served as editor of the Ohio Library Association Bulletin from 1982-1984. He was a member of several national, state, and local professional library organizations, including the Ohio Library Association, in which he actively served and helped guide for over 30 years. He was a Life Member of the American Library Association, and he was instrumental in establishing the Academic Library Association of Ohio in the early 1970's. He also served on numerous University committees.

Responsible for the administration of 13 department and undergraduate libraries, he also was the driving force behind the planning and construction of a number of new library facilities on campus, including the Fine Arts Library, the Science and Engineering Library, and the Biological Sciences/Pharmacy Library.

Professor Ladd, whose career was marked by leadership and hard work, will be remembered by his colleagues for his wise counsel, his enthusiasm, and his unflagging devotion to the Libraries.

On behalf of the University, the Board of Trustees expresses to the family of Jay Ladd its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Thomas M. Ludwick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 18, 1997, of Thomas M. Ludwick, Professor Emeritus in the Department of Dairy Science (now Animal Sciences).

Professor Ludwick received a B.S. in Education from Eastern Kentucky Teachers College, an M.S. in Dairy Science and Veterinary Medicine from the University of Kentucky, and a Ph.D. in Physiology and Animal Breeding from the University of Minnesota.

Following receipt of his Ph.D. degree in 1942, he joined the U.S. Army Air Corps where he was trained as a meteorologist, receiving an M.S. in Meteorology from the University of Chicago in 1943. He also received a Certificate of Law from the University of Virginia in 1943 and a Certificate of Language (Japanese) from the University of Michigan in 1944. From then until 1946 he served as a meteorologist in the Pacific Theater of Operations.

From 1946 to 1948 he was an Assistant Professor at the University of Kentucky. In 1948 he joined the faculty of The Ohio State University as a Professor of Dairy Science. He remained at Ohio State until his retirement in 1983.

Professor Ludwick taught courses in reproductive physiology and biometeorology. During his career he mentored more than 120 graduate students to completion of their advanced degrees. His outstanding teaching accomplishments were recognized in 1970 with the Centennial Award for Excellence in Teaching from Eastern Kentucky State University. This was followed in 1976 by the American Dairy Science Association's Award for Excellence in Teaching, in 1979 by The Ohio State University Distinguished Teaching Award, and by the Ohio Chapter of Gamma Sigma Delta Teaching Award in 1980.

Professor Ludwick was also an active researcher in the areas of reproductive physiology and dairy cattle genetics. He published more than 150 papers on these topics, and from 1948 until his retirement he directed Ohio's contribution to the USDA-sponsored North Central Regional Dairy Cattle Breeding Project.

RESOLUTIONS IN MEMORIAM (contd)

Thomas M. Ludwick (contd)

On behalf of the University, the Board of Trustees expresses to the family of Professor Ludwick its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Joyce Selloane Lyons

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 21, 1997, of Joyce Selloane Lyons, Early Childhood Specialist in the Department of Human Development and Family Science.

Ms. Lyons was born on May 5, 1960, in Lesotho, Africa. She received her Bachelor of Science in Child Development and Master of Science in Early Childhood Education from The Ohio State University in 1993 and 1995 respectively. Ms. Lyons was pursuing a doctoral degree in Children's Literature in the College of Education.

Ms. Lyons joined the College of Human Ecology in 1995 as an Early Childhood Specialist. The education of children was her love and inspiration. Her work in the A. Sophie Rogers Laboratory School was outstanding. Ms. Lyons was known for her gentle ways and positive outlook. She was an excellent role model, a gracious mentor, and a successful and much loved teacher. Ms. Lyons care and concern impacted the lives of scores of children in the school, their parents, graduate and undergraduate students, and fellow teachers. They will carry her memory and influence into the lives of children to come.

Ms. Lyons was highly respected in her field. Because of her profound understanding of best practices, she was selected to demonstrate important teaching principles to parents and professionals throughout the state. She was a member of the Ohio Association for the Education of Young Children as well as the National Association for the Education of Young Children. She represented the Sophie Rogers Lab School program at many of the state and local meetings of the association. Ms. Lyons was also prominently featured in a teleconference on Early Childhood and Parent Education. At the time of her death, she had attained national recognition for her work with children.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

David L. Meeker

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 9, 1997, of David L. Meeker, Director and Professor Emeritus in the School of Music.

Professor David Meeker received his Bachelor of Science in Education from Miami University, Master of Music from the University of Michigan, and Doctor of Philosophy from Kent State University. He joined the faculty of the School of Music in 1968 after teaching music in Ohio public high schools for eight years. Professor Meeker served as the Director of the School of Music and Associate Dean of the College of the Arts, in addition to being on the music education faculty during his twenty years of service to the University. He was awarded the University Distinguished Service Award posthumously in 1997, the School of Music Distinguished Service Award in 1989, and the School of Music Distinguished Teaching Award in 1970.

RESOLUTIONS IN MEMORIAM (contd)

David L. Meeker (contd)

Since 1978, Professor Meeker was the Director of The Ohio State University Marching Band Alumni, TBDBITL, and he was also the announcer and script writer for The OSU Marching Band. He was the recipient of the Most Inspirational Bandsman and Script Ohio Awards from TBDBITL. In recent years, Professor Meeker also served the University in his role as a spokesperson for the James Cancer Hospital.

Professor Meeker was elected President of the Ohio Music Education Association and received this organization's Distinguished Service Award. He was an inductee of the Ohio State Fair Hall of Fame and for 24 years served as Assistant Director of the All-Ohio State Fair Band. Professor Meeker was a member of the Phi Beta Mu National Bandmasters Organization and Phi Kappa Lambda National Music Honorary.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Meeker its deepest sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's realization of the loss that the family, his students, the University, and his many friends and associates have sustained.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 98-13

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1997 be approved.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS**

Resolution No. 98-14

CHILD CARE CENTER PLAYGROUND
DAVIS BASEBALL STADIUM FIELD LIGHTING
DOAN HALL SURGERIES
ALUMNI HOUSE
FISHER COLLEGE OF BUSINESS, PHASE II

Synopsis: Authorization to employ an architect/engineering firms and request construction bids for the Child Care Center Playground, Davis Baseball Stadium Field Lighting, Doan Hall Surgeries and Alumni House projects and accept the report of award of contracts and establishment of contingency funds for the Fisher College of Business, Phase II project is requested.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS the Child Care Center desires to proceed with renovation of the playground equipment, paths, surfacing, fence, and storage sheds; and

WHEREAS the total estimated project cost is \$250,000 and the total estimated construction cost is \$116,000, with funding provided by Ohio Board of Regents (\$125,000) and Child Care Center (\$125,000); and

WHEREAS the Department of Athletics desires to proceed with the field illumination for the Davis Baseball Stadium including power switching gear and underground conduit, wiring, and controls of eight lighting towers; and

WHEREAS the total estimated project cost is \$341,500 and the total estimated construction cost is \$310,000, with funding provided by Department of Athletics; and

WHEREAS University Hospitals desires to proceed with conversion of three existing rooms in the surgical suite to three operating, scrub, sterilizer rooms; and

WHEREAS the total estimated project cost is \$750,000 and the total estimated construction cost is \$600,000, with funding provided by University Hospitals; and

WHEREAS the Alumni Association desires to proceed with the construction phase to construct a three-story building with site development for parking and utilities to be constructed at the south end of the Fawcett Center parking lot; and

WHEREAS the total estimated project cost is \$8,676,859 and the total estimated construction cost is \$6,947,772, with funding provided by gifts to the University and Alumni Associations; and

WHEREAS a resolutions adopted by the Board of Trustees on February 2, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(* Recommended alternates included in these amounts)

Fisher College of Business Phase II

This project is the second phase of the project that constructs a complex to house the functions of the Fisher College of Business consisting of six buildings containing offices, classrooms, an auditorium, library, computing facilities, and executive education. The total project cost is \$42,418,330; funding is provided by House Bill 790 (\$2,833,000), House Bill 748 (\$24,240,000) and gifts (\$15,345,330). The completion date is June, 1999. The contracts awarded are as follows:

Design:	Karlsberger, Columbus, Ohio
General Contract:	Dugan and Meyers, Cincinnati, Ohio
Amount:	\$20,932,500*
Estimate:	\$20,797,148 *
Site Work Contract:	Sherman R. Smoot Co., Columbus, Ohio
Amount:	\$2,682,900 *
Estimate:	\$2,958,457 *
Plumbing Contract:	J. A. Croson, Columbus, Ohio
Amount:	\$929,979
Estimate:	\$1,044,265
HVAC Contract:	Teepe's River City Mechanical, Cincinnati, Ohio
Amount:	\$3,850,000
Estimate:	\$2,922,672

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS (contd)**

Fisher College of Business Phase II (contd)

Electric Contract:	Accurate Electric, Columbus, Ohio
Amount:	\$4,593,000 *
Estimate:	\$4,508,933 *
Total All Contracts:	\$32,988,379
Contingency Allowance:	\$1,499,418
Total Project Cost:	\$42,418,330

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Davis Baseball Stadium Field Lighting and Doan Hall Surgeries projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Child Care Center Playground, Davis Baseball Stadium Field Lighting and Doan Hall Surgeries projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That subject to the agreement by the University and the Alumni Association to a memorandum of understanding regarding the funding of all project capital and operating costs and other related matters, the President and/or Vice President for Business and Administration be authorized to request construction bids for the Alumni House project in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Fisher College of Business Phase II project is hereby accepted.

(Appendix I for maps, page 59.)

EASEMENTS

Resolution No. 98-15

PURE WATER COMPANY
EASTERN OHIO RESEARCH DEVELOPMENT CENTER, NOBLE COUNTY;
CITY OF COLUMBUS
SANITARY SEWER EASEMENT
TUTTLE PARK PLACE GARAGE; AND
THE OHIO BELL TELEPHONE COMPANY
1320 ARTHUR ADAMS DRIVE

Synopsis: Authorization to grant easements across University property is proposed.

WHEREAS the Pure Water Company has requested a 25-year easement consisting of a strip of land approximately 15 feet in width and approximately 2,400 feet in length along State Route 564 and approximately 800 feet in length along County Road 2 for installation of water service along the property line of the Eastern Ohio Research Development Center Unit #2 Farm, Noble County; and

EASEMENTS (contd)

WHEREAS this water service will benefit the University and private citizens living along these state routes; and

WHEREAS the City of Columbus has requested a 25-year easement consisting of a strip of land approximately 20 feet in width and approximately 170+ feet in length for relocation of a 48-inch sanitary sewer to allow for the construction of Tuttle Park Place Garage; and

WHEREAS this sewer line will benefit the University; and

WHEREAS The Ohio Bell Telephone Company aka Ameritech Ohio has requested a 25-year easement consisting of a strip of land approximately 10 feet in width and approximately 1,150 feet in length for installation of underground fiber optic cable on University property located at 1320 Arthur E. Adams Drive which is currently leased to the State of Ohio Computer Center; and

WHEREAS, this easement will not be of direct benefit to the University, and Ohio Bell will compensate the University with a lump sum payment of \$750.00 in consideration of the granting of this easement; and

WHEREAS the appropriate University offices have recommended the approval of these easements:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for these easements.

FY 1999-2000 CAPITAL REQUEST

Resolution No. 98-16

WHEREAS the University Administration has made its recommendations regarding the Capital Request for State funds for the FY 1999-FY 2000 biennium; and

WHEREAS such recommendations have been reviewed through the University's governance structure:

NOW THEREFORE

BE IT RESOLVED, That the attached recommendations for State Capital Funds be approved for submission to the Ohio Board of Regents; and

BE IT FURTHER RESOLVED, That any requests for University funds be individually recommended by the Administration and approved by the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to include these materials as part of the official records of the University.

(See Appendix II for background information, page 65.)

ARMS PHASE V

Resolution No. 98-17

Synopsis: A vote to approve Phase V of the ARMS project is proposed.

WHEREAS Phase IV of the Administrative Resource Management System (ARMS) Project as authorized by the Board of Trustees at its November 1, 1996 meeting has been successfully completed; and

WHEREAS completion of Phase V has been recommended by the appropriate University offices and required funding will be available:

NOW THEREFORE

BE IT RESOLVED, That the University is authorized to proceed with completion of Phase V of the ARMS Project as described in the accompanying materials, including authorization to spend up to an additional \$9.5 million for Human Resources and General Ledger Systems and up to \$6.5 million for the Procurement System in FY 1998; and

BE IT FURTHER RESOLVED, That the University will report back to this Board before July 1, 1998 for authorization to proceed with Phase VI and complete the project.

(See Appendix III for background information, page 81.)

AFFINITY CARD AGREEMENT

Resolution No. 98-18

Synopsis: Approval of the proposed plan for distribution of licensing revenue from an affinity card program is proposed.

WHEREAS The Ohio State University Alumni Association has entered into an affinity card agreement with First USA, Inc.; and

WHEREAS certain valuable logos, marks and other proprietary property of the University will be used to promote the affinity card; and

WHEREAS in accordance with the University's licensing policy, the University has approved the use of the various University logos, marks, and other proprietary property for this program, with details of such use to be worked out through the University's Office of Trademark and Licensing Services:

NOW THEREFORE

BE IT RESOLVED, That royalty income to the University from this program be processed through the Office of Trademark and Licensing Services; and

BE IT FURTHER RESOLVED, That royalty income, as outlined in the attached memorandum, be distributed as follows:

1. No more than half of any year's income for central University funds or the Department of Athletics be distributed in any one year, with the remainder placed in reserve as defined in the financial guidelines contained in Resolution 97-121 adopted by this Board on May 2, 1997.

AFFINITY CARD AGREEMENT (contd)

2. Of the share going to central University funds, \$100,000 a year for five years be reserved for support of the Campus Collaborative as provided in Resolution 97-122 adopted by this Board on May 2, 1997, with the remainder to be allocated through the annual budget process each year.
3. The Department of Athletics' share may be distributed by Athletics upon approval of the Office of Student Affairs and concurrent of the Office of Finance; and

BE IT FURTHER RESOLVED, That the Vice President of Finance shall report annually to the Fiscal Affairs Committee of the Board on the final use of all funds associated with this resolution.

(See Appendix IV for background information, page 83.)

**THE OHIO STATE UNIVERSITY
STRS PLAN FOR TAX-DEFERRED PAYROLL DEDUCTION**

Resolution No. 98-19

Synopsis: Authorization for The Ohio State University to establish a Tax-Deferred Payroll Deduction Plan for faculty members who are members of the State Teachers Retirement System of Ohio (STRS) pursuant to Internal Revenue Service regulations and STRS rules is proposed.

WHEREAS Internal Revenue Code § 414(h)(2) permits employers to "pick-up" (assume and pay) the employee portion of contributions to a retirement plan, thereby resulting in federal and state tax deferral of employee contributions; and

WHEREAS under STRS laws and rules, members may currently utilize payroll deduction to: (1) redeposit contributions previously withdrawn plus interest, and/or (2) purchase eligible service credit based on (a) military service (b) other teaching or public service, and (c) other Ohio public service; and

WHEREAS the University will not incur any additional costs in the deferment of said taxes; and

WHEREAS the University has recently adopted a pick-up plan under previously established rules of the Public Employees Retirement System covering University staff members; and

WHEREAS the appropriate University offices have recommended the adoption of a STRS Tax-Deferred Payroll Deduction Plan for faculty members:

NOW THEREFORE

BE IT RESOLVED, That in order to permit tax deferral for these additional amounts, The Ohio State University hereby adopts a STRS Tax-Deferred Payroll Deduction Plan whereby electing faculty members must enter into a binding and irrevocable payroll deduction authorization and not have the option of choosing to receive the amounts directly instead of having them "picked-up" and paid by the University to STRS; and

BE IT FURTHER RESOLVED, That amounts withheld through payroll deduction from the salary of electing faculty members are designated as being picked-up by the employer and paid by the employer in accordance with Internal Revenue Code requirements; and

BE IT FURTHER RESOLVED, That the Vice President for Human Resources and/or any other appropriate officers of the University are hereby authorized to act for and on behalf of the University in developing the necessary legal instruments and amendments thereto, and taking all actions necessary to implement the provisions of this resolution.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE MAX M. FISHER COLLEGE OF BUSINESS**

Resolution No. 98-20

Synopsis: Authorization to continue with an academic computing fee in the Fisher College of Business is proposed.

WHEREAS the Fisher College of Business, including the School of Public Policy and Management, was authorized to implement a computer laboratory fee for its majors in Spring 1994; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

WHEREAS a survey of business students has shown substantial satisfaction with the improvements already made; and

WHEREAS the Fisher College of Business has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the Fisher College of Business computer laboratory plan:

NOW THEREFORE

BE IT RESOLVED, That the Fisher College of Business and the School of Public Policy and Management are authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee. Effective Autumn Quarter 1997 full-time undergraduate majors (12 credit hours or more) will be assessed \$85 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$7 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 97. For subsequent years the computing fee will be limited to 10 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Fisher College of Business and the School of Public Policy and Management computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING**

Resolution No. 98-21

Synopsis: Authorization to continue with an academic computing fee in the College of Engineering is proposed.

WHEREAS the College of Engineering was authorized to implement a computer laboratory fee for its majors in Spring 1993; and

WHEREAS a review of the past year has shown the income from that fee to have been invested as planned and the planned past-year improvements in instructional computing services to have been accomplished; and

**CONTINUATION OF COMPUTER LABORATORY FEE
IN THE COLLEGE OF ENGINEERING (contd)**

WHEREAS a survey of engineering students has shown substantial satisfaction with the improvements already made and a desire for increased staff support; and

WHEREAS the College of Engineering has monitored the use of computing laboratories and taken steps to increase accessibility as needed by students; and

WHEREAS there is a need to continue the implementation of the College of Engineering computer laboratory plan; and

WHEREAS students who are majors in computer and information sciences in the College of Mathematical and Physical Sciences make substantial use of Engineering computing laboratories, approximately two-thirds as much as their counterparts in Engineering, and are currently assessed the computing fee:

NOW THEREFORE

BE IT RESOLVED, That the College of Engineering is authorized to continue assessing undergraduate majors and graduate students in the college a computer laboratory fee and to expand services to include additional staff in labs. Effective Autumn Quarter 1997 full-time undergraduate majors (12 credit hours or more) will be assessed \$110 and full-time graduate students (8 credit hours or more) will be assessed \$120 per quarter. The fee will be prorated at \$9 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. This represents no change in computing fees from FY 97. For subsequent years the computing fee will be limited to 15 percent of the resident undergraduate tuition and the prorated fees for students who are not full-time will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That majors in computer and information science who are enrolled in the College of Mathematical and Physical Sciences will continue to be assessed a computing laboratory fee by the College of Engineering at the rate of two-thirds of the amount assessed engineering majors; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed by the Office of Academic Affairs, and subject to annual approval by the Board of Trustees, until the fee is eliminated or replaced by a University-wide computing fee.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 98-22

Synopsis: The report on the receipt of gifts and the summary for May 1997 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Major General Raymond E. Mason, Jr. Professorship of Military History; and

WHEREAS this report includes the establishment of six (6) new named endowed funds and amendments to three (3) endowed fund:

NOW THEREFORE

REPORT ON UNIVERSITY DEVELOPMENT (contd)

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1997 be approved.

TOTAL UNIVERSITY PRIVATE SUPPORT

July-May

1995-96 Compared to 1996-97

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 21,433,775	\$ 19,431,090	-9
Alumni (From Bequests)	<u>9,908,341</u>	<u>9,234,483</u>	-7
Alumni Total	\$ 31,342,116	\$ 28,665,573	-9
Non-Alumni (Current Giving)	\$ 11,595,753	\$ 11,303,508	-3
Non-Alumni (From Bequests)	<u>837,043</u>	<u>2,469,500</u>	195
Non-Alumni Total	\$ 12,432,796	\$ 13,773,008	11
Individual Total	\$ 43,774,912	\$ 42,438,581	-3 ^A
Corporations/Corp. Foundations	\$ 24,408,976	\$ 22,113,875	-9 ^B
Private Foundations	\$ 8,121,124	\$ 9,518,827	17 ^C
Associations & Other Organizations	<u>\$ 2,121,307</u>	<u>\$ 3,372,369</u>	59 ^D
Total	\$ 78,426,319	\$ 77,443,652	-1

NOTES

A Individual giving is about the same (down only 3%) as last year's record total for the same period.

B Corporate giving is down 9%. Last year there were 485 corporations providing private support of \$10,000 or more (\$18,839,745). This year private support at the \$10,000 level is \$16,519,214 (463 corporations).

C During the first eleven months this year, 114 private foundations gave at the \$10,000 or more level (\$8,785,707). Last year for the same period, 105 foundations gave at this level (\$7,572,731).

D Giving from associations and non-corporate organizations is up 59% due to an 87% increase in gifts at the \$10,000 or more level.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-May (contd)

1995-96 Compared to 1996-97 (contd)

GIFT RECEIPTS BY PURPOSE

		Dollars July through May	
	<u>1995-96</u>	<u>1996-97</u>	<u>% Change</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 13,015,442	\$ 10,562,677	-19
Faculty Support	\$ 7,322,561	\$ 7,050,628	-4
Program Support	\$ 38,602,000	\$ 42,932,675	11
Student Financial Aid	\$ 9,893,769	\$ 8,243,353	-17
Annual Funds-Colleges/Departments	\$ 8,308,253	\$ 7,240,481	-13
Annual Funds-University	<u>\$ 1,284,294</u>	<u>\$ 1,413,838</u>	10
Total	\$ 78,426,319	\$ 77,443,652	1

GIFT ADDITIONS TO ENDOWMENT

	Dollars July through May	
	<u>1995-96</u>	<u>1996-97</u>
	\$28,713,011	\$32,702,633
		14

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Endowed Named Funds</u>			
The Samuel Steward/Eric Walborn Endowment Fund (Graduate Student Awards and Program Support for Department of English - Provided by gifts from estate of Samuel Steward and family and friends)		\$40,918.93	\$40,918.93
The Charles L. Babcock Rome Scholarship Fund (Travel and Research Awards for Students in Department of Classics - Provided by gifts from Charles L. and Mary T. Babcock, and colleagues, students and friends of Charles L. Babcock)	\$16,198.20		\$16,198.20

Revision in Name of Named Endowed Fund

From: The Arthur C. Jahn Memorial Scholarship Fund
To: The Arthur C. Jahn and Lura Bell Chamblin Jahn Memorial Scholarship Fund

Revision in Name and Description of Named Endowed Funds

From: The Alumni Club of Lee County, Florida Endowed Scholarship Fund
To: The Ohio State University Alumni Club of Southwest Florida Scholarship Fund

From: The Wayne Woodrow Hayes Professorship Fund in National Securities Studies
To: The Wayne Woodrow Hayes Chair Fund in National Securities Studies

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Professorship</u>			
The Major General Raymond E. Mason, Jr. Professorship of Military History (Support for Professorship of Military History - College of Humanities - Provided by gifts from Major General Raymond E. Mason, Jr.)		\$500,314.38	\$500,314.38
<u>Establishment of Named Endowment Funds</u>			
Tom L. Wheeler, Jr. Marketing Endowment Fund (Program Support - Fisher College of Business - Provided by gifts from Mary P. Wheeler and Tom L. Wheeler, III)		\$50,265.04	\$50,265.04

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

Establishment of Named Endowment Funds (contd)

Clyde R. Swoger Memorial Scholarship Fund (Scholarships - Agricultural Technical Institute - Provided by gifts from Agnes Swoger, Clyde R. Swoger III and Claudia A. Grimes)	\$42,417.38	\$42,417.38
The Wm. Kay Davis Honors Award Endowment Fund (Awards for Honor Students on OSU Marion Campus - Provided by a gift from the Wm. Kay Davis Trust of Marion, Ohio)	\$25,000.00	\$25,000.00
The Dr. Kermit R. Heidt Scholarship Fund in Veterinary Medicine (Scholarships - College of Veterinary Medicine - Provided by a gift from Kermit R. and Virginia Heidt)	\$25,000.00	\$25,000.00
Total	\$16,198.20	\$683,915.73
		\$700,113.93

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

ESTABLISHMENT OF NAMED ENDOWED FUNDS

The Samuel Steward/Eric Walborn Endowment Fund

The Samuel Steward/Eric Walborn Endowment Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Samuel Steward (B.A. Arts & Sciences '31, M.A. English '32 and Ph.D. English '34), of Berkeley, California, and gifts from family and friends in memory of Eric Walborn (M.A. English '85), a former staff member in the Department of English.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for two purposes: 1) to finance the Eric Walborn Award, given annually to a graduate student in the English Department for meritorious work on English Studies and computer technology. Recipients will be selected by the Director of the Computers in Composition and Literature Program in consultation with a committee of the Director's designation, and 2) to support the study of gay and lesbian literature and theory in the English Department. In some years, the funding may be used for a lecture series, while in others it may be used to support faculty research. The Department's Executive Committee will advise the Chair on the best use of the funds from year to year.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the chair of the English Department and the Dean of the College of Humanities in order to carry out the desire of the donors.

\$40,918.93

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Charles L. Babcock Rome Scholarship Fund

The Charles L. Babcock Rome Scholarship Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from colleagues, students and friends of Charles L. Babcock, Professor Emeritus of Classics, and with major contributions from Charles L. and Mary T. Babcock, of Columbus, Ohio. Professor Babcock was the first Dean of the College of Humanities from 1968 to 1970 and Chair of the Department of Classics from 1980 to 1988. He specialized in Latin Literature with a particular interest in Horace and Tacitus, Latin epigraphy, Roman history and civilization. He is a recipient of the Alumni Distinguished Teaching Award, the College's first Exemplary Faculty Award, and the University's Distinguished Service Award.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for awards to one or more deserving graduate or undergraduate student(s) of the Classics to fund academic travel and/or research to Rome or Italy, such as attendance at The American Academy Summer Session or The Intercollegiate Center for Classical Studies or for the purpose of conducting appropriate research projects. If an award is not made in a given year, the income shall be added to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chair of the Department of Greek and Latin and the Dean of the College of Humanities in order to carry out the intent of the donors.

\$16,198.20
(Grandfathered)

REVISION IN NAME OF NAMED ENDOWED FUND

The Arthur C. Jahn and Lura Bell Chamblin Jahn Memorial Scholarship Fund

The Arthur C. Jahn Memorial Scholarship Fund was established May 5, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Lura Bell Jahn, Susan Jahn Mancini (M.A. Romance Languages and Literatures '66; B.S.Ed. '80), and friends in memory of Arthur C. Jahn (B.S.Bus. Adm. '29) and Lura Bell Chamblin Jahn. The name of the fund was revised July 11, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the College of Humanities to be used to provide scholarships to undergraduate students at The Ohio State University. Preference is for students who have obtained or are obtaining upper-level language skills in French and Italian and are majoring in or taking course work in accounting or other areas of business. Recipients will be selected by the Department of French and Italian in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

REVISION IN NAME AND DESCRIPTION OF NAMED ENDOWED FUNDS

The Ohio State University Alumni Club of Southwest Florida Scholarship Fund

The Alumni Club of Lee County, Florida, Endowed Scholarship Fund was established December 6, 1996, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Lee County Alumni Club, and alumni and friends. The name and description were revised July 11, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide academic merit scholarships to students graduating from area high schools with preference for students qualified under the criteria of the Alumni Scholars Program, interviewed, ranked and recommended by the Alumni Club of Southwest Florida. Final selection will be made by the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Office of Student Financial Aid in order to carry out the desire of the donors.

The Wayne Woodrow Hayes Chair Fund in National Securities Studies

The Wayne Woodrow Hayes Professorship Fund in National Securities Studies was established June 6, 1996, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family and friends of Woody Hayes. The name and description were revised July 11, 1997.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Wayne Woodrow Hayes Chair Fund in National Securities Studies. Appointment to the Hayes Chair will be made upon recommendation of the director of the Mershon Center and with approval of the University Board of Trustees. The annual income shall be returned to the principal until the fund reaches \$1,500,000 and the Wayne Woodrow Hayes Chair is established.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

ESTABLISHMENT OF NAMED ENDOWED CHAIR

The Major General Raymond E. Mason, Jr. Professorship of Military History

The Major General Raymond E. Mason, Jr. Professorship of Military History was established July 11, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from Major General Raymond E. Mason, Jr. (B.S.Bus.Adm. '41).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Major General Raymond E. Mason, Jr., Professorship of Military History. The Mason Professor (MP) will be a professor or tenured associate professor appointed in the Department of History. He or she will be a recognized, published expert on all or some of the following subjects: the history of American military policy and military institutions, the conduct of war by the United States to include the operations of the wartime armed forces, civil-military relations, and the history of the military profession in the United States.

It is strongly preferred by the donor that the MP will be a veteran of military service, honorably completed by expiration of enlistment or fulfillment of the contractual conditions of officership in the standing or reserve forces. Service in the American armed forces is strongly preferred. The donor believes that military experience is essential to understanding military history. Military service should not be viewed as a substitute for the highest academic, professional attainments in the fields of scholarship, teaching, and public service.

The MP may be appointed from among the existing faculty of the Department of History or appointed as the result of an international search under the same practices and procedures that would govern any University search. However, since the MP will also have an affiliation with the Mershon Center, the Center director or his/her representative will sit as a member of the search committee and must approve a positive recommendation for appointment before it goes to the Department of History faculty. The Mershon Center support for the MP will be consistent with the Deans Oversight Committee principles and be negotiated among the Mershon director, the Mason Professorship candidate, and the chair of the tenuring home academic department, presumably in the Department of History in the College of Humanities.

When there is not a person holding the professorship, the annual income will be returned to the principal to enhance the annual income available to the next person named to the professorship.

Should The Ohio State University and the College of Humanities agree that military history will not be an academic offering of the institution, then the University, in consultation with the donor or his designee, will redesignate the income of this fund to another purpose at The Ohio State University which supports programs which are of interest to the donor.

\$500,314.38
(Grandfathered)

ESTABLISHMENT OF NAMED ENDOWED FUNDS

Tom L. Wheeler, Jr. Marketing Endowment Fund

The Tom L. Wheeler, Jr. Marketing Endowment Fund was established July 11, 1997, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts to The Ohio State University from Mary P. Wheeler and Tom L. Wheeler, III, in memory of their husband and father, Tom L. Wheeler, Jr.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

Tom L. Wheeler, Jr. Marketing Endowment Fund (contd)

As the Fisher College of Business continues its quest to become one of the premier business schools in the country, establishing ties with the business community is becoming increasingly important. Developing these relationships has been a critical factor in tailoring the Fisher College of Business curriculum to the current needs of business.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from the endowment will be used to assist students with an interest in marketing or advertising by promoting interaction with corporate executives. The fund would support this interaction by providing for guest speakers and enabling students to travel to other cities in the interest of meeting with corporate executives. This fund may also be used to support courses utilizing executives in case methodology.

It is the desire of Mary P. Wheeler and Tom Wheeler, III, that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of Mary P. Wheeler and Tom L. Wheeler, III.

\$50,265.04

Clyde R. Swoger Memorial Scholarship Fund

The Clyde R. Swoger Memorial Scholarship Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Foundation from Agnes Swoger, Clyde R. Swoger III, and Claudia A. Grimes. Clyde and Agnes owned and operated Green Thumb Floral in Wooster, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students at the Agricultural Technical Institute. First preference is for students in Floral Design and Marketing Technology, followed by students in Greenhouse Production and Management Technology. Recipients must demonstrate financial need and have at least a 2.8 cumulative grade point average. Students with previous work experience or a strong work ethic are preferred.

The recipients shall be selected by the Financial Aid Coordinator at the Agricultural Technical Institute, in consultation with the faculty in the Horticultural Technologies Division and in accordance with the guidelines of the Committee on Student Financial Aid.

Each scholarship is to be at least \$1,000.00, funds permitting. Should any income remain available at the end of a given year, that amount should be returned to the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$42,417.38

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION (contd)

ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)

The Wm. Kay Davis Honors Award Endowment Fund

The Wm. Kay Davis Honors Award Endowment Fund was established July 11, 1997, by the Board of Trustees of The Ohio State University with a gift of \$25,000 to The Ohio State University Foundation, from the Wm. Kay Davis Trust of Marion, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide honors students on the OSU Marion Campus the opportunity to significantly enhance the quality of their education through participation in activities such as undergraduate research internships, broadening of students' intellectual giftedness, and study options to gain global perspectives.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Dean of The Ohio State University at Marion, in consultation with the Director of Financial and the leadership of the Honors Program at Marion in order to carry out the desire of the donor.

\$25,000.00

The Dr. Kermit R. Heidt Scholarship Fund in Veterinary Medicine

The Dr. Kermit R. Heidt Scholarship Fund in Veterinary Medicine was established July 11, 1997, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Foundation from Kermit R. Heidt (D.V.M. '51) and Virginia Heidt, Lima, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income from the endowed fund shall be distributed to The Ohio State University College of Veterinary Medicine to provide scholarships to junior and senior students in the College of Veterinary Medicine. Scholarship recipients shall be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

At this time, we will consider item #16 -- the 1997-98 Tuition Increase. Vice President Shkurti --

Mr. William Shkurti:

Mr. Chairman, State law, and the recently passed budget, requires two separate votes on a tuition increase above 4 percent for in-state undergraduates. This was reviewed in detail at the Fiscal Affairs Committee, so I will not go over it again.

I will summarize by saying what we are recommending for an in-state undergraduate is a 5.5 percent tuition increase, which is \$192.00 over an academic year. A couple of considerations on this: 1) it is above the inflation rate, but it is below the state cap for undergraduate tuition of 6 percent; 2) it is less of an increase than the University has done the last two years, because our state support has increased; and 3) it also includes a corresponding increase in scholarship, so for our students who are least able to pay they will be held harmless.

Overall, the cost for an in-state undergraduate who lives on campus will go up 4.3 percent. This is less than the tuition increase when you figure in other costs, such as parking, health insurance, and residence and dining fees. For our extended campuses -- which have a mission to improve access as a result of state funding from the Access Challenge -- their in-state undergraduate tuition increase will be held to 2.3 percent, which we think will help remove financial barriers to students there.

The only other thing that I would say is that we don't raise tuition because we think that it is great to raise tuition; we do it because we need to meet the needs of our students. Although our state aid has increased significantly this year, it is still below where it is in other states and for competing institutions. Part of that we make up by being more efficient, but we can't do all of that, and the rest we have to make up by reluctantly raising tuition for our students.

Mr. Chairman, our recommendation is a 5.5 percent increase for in-state undergraduates and differential increases for other students.

Mr. Shumate:

Are there any questions? This item was fully explored and discussed in the Fiscal Affairs Committee meeting earlier this morning.

1997-98 TUITION INCREASE

Resolution No. 98-23

Synopsis: The first phase of FY 1997-98 tuition increases is being submitted for adoption.

WHEREAS it is the University's intent to ultimately increase the combined FY 1997-98 General and Instructional Fees for in-state undergraduates by 5.5 percent; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS a separate resolution will be presented later in this meeting to achieve the full 5.5 percent increase in General and Instructional Fees for in-state undergraduates:

NOW THEREFORE

1997-98 TUITION INCREASE (contd)

BE IT RESOLVED, That General and Instructional Fees be increased by 4 percent for in-state undergraduates for FY 1997-98 pending a second vote later in this meeting to increase these fees by 5.5 percent.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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Mr. Shumate:

The next item is #17 -- 1997-98 Current Funds Budget.

Mr. Shkurti:

Mr. Chairman, this approves the University's budget and also meets the state requirement of a second vote on tuition increases above 4 percent. Again, this was discussed in the Fiscal Affairs Committee earlier this morning.

The only points that I would highlight is that the overall increase in the University's general funds budget would be 4.3 percent to \$641 million. It promotes the strategic objectives that the Board has set out for the University of continuing to improve the academic quality of our programs, continuing to improve the quality of the student experience, and continuing to improve our resource management and the protection of our assets. Therefore, the administration recommends approval of the Fiscal Year 1998 budget.

Mr. Shumate:

Are there any questions?

1997-98 CURRENT FUNDS BUDGET

Resolution No. 98-24

Synopsis: The budget for fiscal year 1997-1998 is being submitted for adoption.

WHEREAS the levels of resources have been identified for the first year of the 1997-99 biennium; and

WHEREAS current legislation requires a second separate vote for any tuition increases above 4 percent for the combined General and Instructional Fees for in-state undergraduates; and

WHEREAS an increase of 4 percent in combined General and Instructional Fees for in-state undergraduates was previously approved in this meeting; and

WHEREAS an additional increase of 1.5 percent, for a total of 5.5 percent, must be approved on a contingent basis in a separate vote; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1997-98 budget:

NOW THEREFORE

BE IT RESOLVED, That tuition and fees be increased for in-state undergraduates and all other levels of students as specified in the accompanying materials; and

1997-98 CURRENT FUNDS BUDGET (contd)

BE IT FURTHER RESOLVED, That the University's *Current Funds Budget Summary* for fiscal year 1997-98, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That the University will submit additional materials for the September 5, 1997 meeting of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of this University.

Upon motion of Mr. Celeste, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

(See Appendix V for background information, page 85.)

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STUDENT RECOGNITION AWARD

Ms. Rofagha:

Isao Shoji came to The Ohio State University from Hilliard, Ohio, where he graduated first in his class. At The Ohio State University, Isao expects to graduate in June 1999 with both a B.A. in Chinese and a B.S. in molecular genetics.

While maintaining a strong academic record, Isao has fully dedicated himself to serving The Ohio State University community. As an honors ambassador, Isao recruits perspective students by giving tours and hosting various honors events. And like everything Isao does, he followed through by serving as an honors peer mentor, helping the incoming freshmen adjust to college life.

Isao further contributes to Ohio State as secretary of Ohio Stater's Incorporated, a comprehensive service organization dedicated to promoting the welfare and traditions of The Ohio State University, and as service chair and AOSCH representative for Sphinx Senior Honorary. When not doing all of this, Isao still finds time to tutor American students in Japanese, interact with patients at the James Cancer Hospital, as a guest service representative, and create choral harmony in the Men's Glee Club concert.

Isao gives of himself purely, always looking out for everyone else. One student noted, "Isao is one of those people who doesn't appreciate his own greatness. He brings that humility to everything he does, puts in more than he has to, and doesn't think that it is any big deal. That's what makes him so genuine."

If Isao would please come forward, it would be my honor to present the Student Recognition Award on behalf of the Board of Trustees to Isao Shoji for outstanding service to the University community.

Mr. Shumate:

Isao, we would like to offer you the opportunity to make any comments.

Mr. Isao Shoji:

Honestly, this was totally unexpected. When I first heard about it, I thought why in the world would I be getting this. I just want to say that the only reason that I am here today is because of the help of my friends and teachers from high school and at The Ohio

STUDENT RECOGNITION AWARD (contd)

Mr. Shoji: (contd)

State University. I brought here today with me a guest, my guidance counselor from Hilliard, Ohio, and a good friend of mine, Ms. JoAnne Hensley. The way I look at it is I was fortunate to be given the opportunity to be involved in great organizations such as the Men's Glee Club, Sphinx Senior Honorary, and, last but not least, The Ohio State University. Thank you very much.

Mr. Shumate:

Thank you and congratulations.

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FACULTY RECOGNITION AWARD

Mr. Skestos:

Mr. Chairman, this University is truly blessed with a tremendous faculty and few people symbolize this better than Professor Franklin Pegeus from the Department of History. He is retiring after 43 years on the faculty. He has been an outstanding teacher, researcher, and valued advisor to thousands of students. Professor Pegeus, we welcome you and recognize you today. In doing so, we are also honoring others on the retiring list of faculty for their exemplary service to this University.

Frank, on behalf of myself and my colleagues on the Board, I would like to extend to you and present to you this certificate expressing our appreciation. Frank, would you like to say a few words?

Professor Frank Pegues:

After 43 years, I have nothing more to say. This is a great honor and I will treasure it all of my life. In the years ahead, I will remember all of the good friends I made here and I will continue to treasure all of the experiences I have had at this University. Thank you very much.

Mr. Shumate:

Congratulations.

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IMPORTANCE OF STRATEGIC INDICATORS, ACADEMIC PLANNING, AND BENCHMARKING

Mr. Shumate:

At this time, I'd like to call upon our Provost to begin the discussion and agenda item concerning the importance of strategic indicators, academic planning, and benchmarking.

Provost Sisson:

Thank you, Mr. Chairman. This is one of the major initiatives that we have here at the University, consummate with the commitment of this Board and the University community to see this institution placed well among the final front-ranked public universities in this country. There has been quite a bit of work that has been done with respect to

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Provost Sisson: (contd)

performance measurement and what I would like to do is to call upon my colleagues, Bill Shkurti, Ed Ray, Eric Kunz, and a new person who has joined our joint staffs, Professor Alice Stewart, to lead the discussion and make a presentation of what we are about.

Dr. Edward Ray: [slide presentation]

Thank you, Mr. Provost. Before we get into a very brief presentation, I would like to make one observation so that we don't lose a sense of the significance of this occasion and what we're about in our work with regard to strategic indicators and academic planning.

I know many of you remember somewhat painfully that almost five years ago today, the University was faced with certainly the most difficult fiscal challenge it ever faced in its history. A number of us felt that business as usual simply wouldn't carry the day, that we needed to be more open and consultative in our decision-making about how to manage the University's resources effectively. We needed to tell people what we intended to do, and we needed to show them in an open, deliberate way what we were doing and to be held accountable for that.

President Gee led us in that effort and I think it's redounded much to the benefit of the University. I think it was an irreversible decision. I think it set a standard in terms of responsibility and accountability that we will not back away from. I can't imagine a future administration that will be able to go behind closed doors to make important decisions about how to manage this University's resources in the future.

I think similarly, we are embarking on an effort today. However halting, however tentative, however imperfect our effort is to define the appropriate performance measures that this University needs to be doing, however imprecise or off the mark we may be in terms of identifying the peer institutions against which we should measure ourselves, I think we've started an irreversible process. I think it will not be possible for future administrations to talk about how great Ohio State University is without having to get down to particulars and talk about in what respects are we a great university. How does that match up relative to what other institutions are doing?

Again, I think it represents an improvement in the degree to which we hold people responsible and the extent to which the administration has to be accountable for its actions. I think it sets a higher standard for all administrations to follow. And, again, I want to point out that President Gee has been a driving force behind this effort and deserves a great deal of credit for wherever this takes the University in the future.

Let me turn briefly to our presentation. We have some slides here to accompany some brief remarks. The University is committed through broad consultation to develop strategic indicators to measure the performance of the University, colleges, and departments, and to assess that performance over time. Regularly measuring what we value and assessing our performance will be crucial in guiding academic planning and budget allocation decisions.

Since academic planning and budget allocations will be attentive to the strategic indicator readings, the strategic indicators themselves should be identified with the three primary goals of the academic plan: quality academic programs, quality student experience, and fiscal growth. The draft list of the top twenty public universities is based on a simple composite of three national surveys: the NRC, the AAU, and the *U.S. News and World Report* -- each of which is derived from a number of different performance measures. This list is a starting point for a discussion of appropriate peer institutions. Ohio State

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Ray: (contd)

must develop a list of peer institutions based on our own assessment of the institutional characteristics and performance measures that are significant to Ohio State.

While university-level comparisons are made now and will continue to command public attention, real innovation and change occur at the department and college levels. To operationalize strategic academic planning and budget efforts, peer institutions' goals and indicators must be identified at the college and department levels as well. Lists of peer institutions could differ substantially across units.

Unfortunately, most of the standard measures of performance, including many used to identify our draft top twenty, measure inputs rather than outputs or value added. We believe that appropriate measures at the student-level, for example, should focus on how much value an education at Ohio State adds to a student's personal growth, talents, and competitiveness in his or her chosen career rather than how well she or he did in high school or on the ACT or GRE exams. Ohio State has an opportunity to contribute to the national effort to develop performance measures attuned to University missions, and more importantly, to assess the extent to which Ohio State is successful in achieving its own mission.

Now let me ask Eric Kunz, Assistant Vice President for Resource Planning and Institutional Analysis and Assistant Provost, and Alice Stewart, the new Director of Institutional Analysis, to take you through a brief presentation of the timetable that we have in mind for dealing with academic planning, budgets, and strategic indicators that are all part of this package.

Mr. Shumate:

Ed, before proceeding with that, why don't we see if there are any questions of you based on the introduction. Any questions? Can you review again in terms of the universities listed on the slide how we arrived at that listing -- the process?

Dr. Ray:

Yes. This really represents an attempt to get past simply talking about the need to benchmark and try to be as specific as possible. The National Research Council every ten years does an assessment of graduate programs in a number of areas. The report that came out in 1993 -- based on 1992 reputational surveys and so forth -- involved some 38 academic programs many of which are in the Arts and Sciences. We also have an index put out by the AAU which looks at a number of different characteristics in terms of acceptance rates, quality of application pool, ACT scores, and other standard measures that are out there to rate universities.

I think we are all familiar with the *U.S. News and World Report* publication that comes out each Autumn that talks about using a number of measures that are common to rate universities -- one relative to another. What we did for the sake of putting together this top twenty was simply look at what the top twenty public universities were according to each of those ratings and use that to put together a simple average of rank. On that basis, give you what the top twenty public universities are using existing measures. When one does that, Ohio State is in the neighborhood of 19 or 20. So we felt that this was a good place to start. In our earlier discussion with the Board, we talked about matching against the top ten public universities.

When I said that this was a starting point, it is really important to emphasize that we've got a lot of work ahead of us. We need to decide which top ten public universities we

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Ray: (contd)

want to look at and what their characteristics are that we admire, or that we aspire to, or that we want to compete with, given our sense of what we are about. So the ten or so that we end up benchmarking against may not be on anybody's current list. Part of what we have to figure out is what are the measures that matter to us? How do other institutions stack up according to the ways in which we want to measure our success?

Mr. Shumate:

Thank you.

Mr. Eric Kunz:

Thank you, Dr. Ray. I'd like to take a few minutes to briefly let you know how Resource Planning and Institutional Analysis is structured and how this effort fits into our overall responsibilities. As you may already know, the organization known as Resource Planning and Institutional Analysis was born out of the restructuring initiative directed by Provost Sisson and implemented by Vice President Shkurti and Senior Vice Provost Ray. Five independent operations from within the Offices of Finance and Academic Affairs were merged to create this single unit. We are responsible for the University budget, capital planning, space management, federal and direct cost, and now strategic analysis.

In the broadest interpretation, the mission of resource planning and institutional analysis is to provide the University with the capability of making fact-based strategic decisions and to measure the academic, financial, space, and enrollment impacts of these decisions. While all the divisions in RPIA contribute to this institutional analysis area, the strategic analysis division was specifically created to provide a point of focus for the integrated, global issues that cross multiple functional lines. While a significant amount of work has already been done, the addition of Dr. Alice Stewart as the director now provides the University with the leadership, knowledge, and energy to move aggressively in this direction.

Dr. Stewart officially joined RPIA on July 1 of this year. She comes to this role from across campus where she was a visiting faculty member in the Fisher College of Business after having completed six years on the faculty of the Katz Graduate School of Business in Pittsburgh. She earned her undergraduate degree and MBA from the University of Kentucky, and her Ph.D. in strategic analysis from the University of North Carolina. While she has officially just joined our unit, she has been actively involved in our planning efforts as she completed her teaching responsibilities last quarter. Alice will remain on the faculty by maintaining a partial appointment in the Fisher College of Business. With that brief background, I'd like Alice to talk a little bit about the timeline and where we see us moving forward in this effort.

Dr. Alice Stewart:

The first step of the process we are going to undertake to develop the benchmark institutions, as well as work on the performance indicators is the identification of our institutional peers. And as Ed has already suggested, that is an issue that has within itself some analytic components in trying to figure out exactly what is it about the set of peers that is common and what areas of excellence we are trying to compare ourselves against.

The second step is the development of the next generation of institutional indicators and that suggests that the current institutional indicators used by a lot of universities to compare themselves are very input focused. Input, process, and outcome are all

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Stewart: (contd)

important in terms of assessing how well you're doing both internally and assessing how well you're doing compared to your peers. Therefore, in terms of this next generation, what we are talking about is the development of more outcome-oriented types of assessments and things that actually reflect what kind of student experiences, what kind of academic program quality, and what kind of physical support is necessary.

A third step we have on the list is benchmarking at the university-level, which essentially connects the first two steps. I'd also like to point out that one of the frameworks that we are using during this time is to look at the academic program, quality student experience, and fiscal growth that has already been represented earlier in the presentation.

The next step after benchmark at the university-level, again, as Ed has indicated, is to look at the college-specific indicators. What is interesting is if you look at the higher education industry as a whole, while there is some work being done to improve performance indicators at the university-level as a whole, there are not many universities trying to assess the impact of their specific colleges, in terms of what are the centers of excellence within their own university communities, and how that can be leveraged to help the university as a whole in any kind of meaningful or analytic way. So we're going to, in consultation with the deans, actually work with the colleges to develop some college specific indicators as well. Then, finally, all this links back again to the academic plan which provides the framework for this whole endeavor.

We have a timeline that has been presented to you and over the next year we're going to make substantial progress on all five of these points. By the end of this calendar year we hope to have a good handle on the first two points, and then move toward the latter three by this time next year.

Mr. Shumate:

Any questions of either Mr. Kunz or Dr. Stewart?

Mr. Brennan:

You refer to benchmarking in the business sense. That means we actually line up with a particular competitor -- usually a competitor -- and trade personnel, measure in each other's places of business various variables, and compare how we are doing and help each other. Is that what you mean by benchmarking?

Dr. Stewart:

There are some aspects of that process. There are two parts of benchmarking: 1) the comparison against a particular competitor; and 2) who is the best person out there and how are we doing relative to them. So these are sort of two things -- one is a continuous improvement orientation and the other is shooting for the future orientation.

Mr. Brennan:

We all try to seek somebody that we think is better than ourselves. My point was that we actually trade personnel for periods of time to measure in the other guy's business what he says he is doing and how he is doing it. Each of us benefits. It's like having an independent auditor in our plant telling us the truth.

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Stewart:

Well, interestingly, we have a lot of connections with other universities, because unlike the private sector -- where you might have a little tension in terms of sharing information with competitors -- we have more of an open system. We are a member of the AAUDE and as part of that, we have access to information from 44 other large public and private universities, many of whom have some of the same questions and some of the same issues about performance indicators. We will be in contact with these people and interacting with them.

Mr. Brennan:

I would suggest that you pick one institution and you benchmark in the traditional way, because the information you are getting from them they prepare. That is their interpretation of what is going on. I suggest to you that a stranger on campus may not come to the same agreement.

Dr. Stewart:

Well, that is true.

Mr. Shkurti:

Mr. Chairman, Mr. Brennan, if I may, there is another way of going about this that I think also accomplishes some of what you've talked about. The example I would use is the Research Commission, which is studying our research effort, had a forum a couple of weeks ago, where they brought in people familiar with research at institutions that we think are very successful. They talked about what they're doing and also critiqued our efforts. I think that is related to what you're talking about, and I think those are the kinds of efforts we will --

Mr. Brennan:

We benchmark companies, we have an agreement for multi-years, and we get in each other's shirts. I must tell you, today's modern business, in my experience, is more open than academics. If you're not, you don't survive. But the benchmarking is a very sophisticated activity going on in business, but it involves almost 100 percent reliance upon what your people find out about them in the shop, on the floor, and in the office. We just don't like to tell our bad news in print. And we're all the same, and that's why you can't trust print too much. But I've made my point.

Mr. Fred Dailey:

When we talk about institutional peers are we talking about comparing Ohio State University with other land-grant universities?

Dr. Stewart:

That would be part of the criteria to look at, that would be one set of peers to look at. The way that we hope to go about doing this is some more broader kind of analytic approach which uses several variables and looks for common themes among the different universities on different dimensions. There are some that are land-grant -- you can talk about land-grant, you can talk about public, you can talk about private. Some people suggested we should look at universities only of a certain size because of the size that is associated with Ohio State. There are different universities that specialize in different particular areas that we might want to benchmark relative, perhaps, to other

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Dr. Stewart: (contd)

universities that have a significant agricultural component or universities that have medical schools. There are different types of ways to pull this together. One of the points of discussion is exactly what are the key dimensions by which we should be determining whom we compare ourselves? So that is part of the discussion.

My job isn't to pick the peers. My job is to come up with different types of sets, with the idea that here is a set based on this particular set of criteria, here is a set based on this particular set of criteria, and be able to then provide that information so the Provost's office can decide who they want to pick as our peers. What I'm trying to do is bring a bit more of an objective analysis to the table so we can see where the trade-offs are.

Mr. Dailey:

It would just seem that if the justification would be meaningful, it would have to be institutions of similar size and similar purpose.

Dr. Stewart:

I think that is very important, but you'd be surprised. There seems to be a lot of debate because different people have different ideas about what those peer institutions should be. Some of that gets into the idea that there are differences among the colleges. The College of Business might have a set of peers that they are interacting with that would make sense to compare themselves to, while the College of Medicine and Public Health may have a different set. There may be some overlap, but if you look at the University as a whole, that might be yet another list. So one of the issues is how to balance this list such that you maximize the overlap if you can, and have as many common dimensions as possible.

Mr. Shumate:

Any other questions or comments?

Mr. Patterson:

Just a comment that was made at a previous situation, but, at least in my mind, bears repeating. More important to us as a board of trustees, rather than a benchmark against a moment of time is to see what trends there are so we can make determinations about which programs are going which way. We may have a top program that may be declining, but still a top program. We may have programs that are increasing very quickly; they may not be on our radar screen even yet. And yet maybe more importantly -- and, Dick, we have talked -- there may be programs that if we put a little more into them, we could leapfrog to excellence, which I subscribe to. So the program of strategic indicators can serve us in lots of different ways and that is where it will be the most useful.

Dr. Stewart:

Well, I would agree, and I hope that I'm going to be able to help out with that kind of analysis.

**IMPORTANCE OF STRATEGIC INDICATORS,
ACADEMIC PLANNING, AND BENCHMARKING (contd)**

Mr. Shumate:

Ed, what has been the response across campus to this activity? We've talked about it for several years now. As you indicate, this is a very meaningful day as we have identified the peer group and some of the indicators. But what has been the campus response?

Dr. Ray:

I think probably the clearest most recent reading we've had is a discussion at a Council of Deans' retreat, and Alice and Eric provided some summary statements regarding the nature of that conversation. I think that people are very anxious to get into the business of digging down deeper and identifying what the appropriate peers are at the college-level and at the department-level. This point that Jim brought up is excellent -- that you're not shooting at a fixed target. If you try to be the best 1997 university in the year 2007, you're ten years behind the curve. So you're aiming at a moving target and number 15 now may be moving fast enough to be number five later, and if you're picking the top ten, you're not watching the right institutions.

A number of those points have come up. I think as we get into discussions with the deans about what the peer institutions and appropriate measures are for them -- and as we take this down further in various Senate committees and with department chairs and talk about what measures matter for them, in terms of their doing their business effectively and assessing their own performance -- I think we are going to get a lot more sophisticated in our thinking. A number of the points that we are touching on now are going to become a lot clearer for us. I feel very good about the process.

It's just like this business of deciding that we wanted to be open and consultative about the budget process. You know, somebody asked me a long time ago in a situation, "How do we get people to feel we're taking them seriously?" And my reaction was, "By taking them seriously!" I think we have a real opportunity here to engage in a dialogue of the sort that this University has never had about how to set targets, how to measure success, how to define accountability, and make sure people are held accountable at every level. We've only gone through the exercise to this point down to the level of the deans. The deans are very engaged and very interested in doing this, and doing it well. I expect to find the same thing as I talk to faculty, colleagues, and department chairs as well.

Mr. Shumate:

Any other comments or questions? If not let me, on behalf of the Board, say to each one of you that we thank you for your efforts. In particular, Ed, let me say that we thank you for your leadership and dedication to seeing this through to this point and time. Also let me say, on behalf of the Board, that we are committed to providing the necessary resources in order to continue to identify these strategic indicators and our peer groups. This is a very important process for our decision-making as we attempt to make good positive decisions in the areas that we've identified, whether it is the academic quality, quality of the students' experience, or the fiscal strength of the University. So, I want to thank you for your leadership.

Dr. Ray:

Thank you, Mr. Chairman.

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PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT

Mr. Shumate:

At this time, I'd like to call upon Dr. Moser for a presentation on the Council on Outreach and Engagement. Good morning, Bobby.

Dr. Bobby Moser: [slide presentation]

Good morning. Thank you, Mr. Chairman and members of the Board. I'm very pleased to make this report to you on a relatively new activity for Ohio State University, which we are entitling, "President's Council on Outreach and Engagement." We have a few slides we want to go through and explain to you a little bit about what this is, what we are up to, and have been up to over the last year, and some of the things we are planning to do in the future.

As you can see, this activity has been ongoing now for a couple of years. It started with a taskforce that was appointed by the Provost. We were charged to come up with some recommendations and a definition of what outreach and engagement is, and some recommendations as to how we might implement this across the University. One of those recommendations that evolved out of those discussions was that we would have a Council on Outreach and Engagement, and that Council was appointed by the President in the fall of 1995. You can see the charge at the bottom of the slide -- the last bullet -- is to recommend and implement efforts to support outreach and engagement activities across the University community. So we set out with that charge in mind to implement some exciting kinds of programs throughout this past year.

As you can see, the first thing that we did when the taskforce started its work a couple of years ago was to develop a definition to explain what is outreach and engagement. So this is a definition that we developed and we feel very good about it. Let me just go through it real quick with you and then come back and explain it in a little more detail. It says: "Define as meaningful and mutually beneficial collaborations with partners in education, business, public, and social service. It represents that aspect of teaching that enables learning beyond the campus walls; that aspect of research that makes what we discover useful beyond the academic community; and that aspect of service that directly benefits the public."

Now we use two words: outreach and engagement. That has some significance because we feel that as a land-grant university, the University's mission is to reach out to the community and engage that community in mutually beneficial collaborations and in developing true partnerships between public/private partnerships between the University and community in various kinds of ways. As it says, "through education, business, public, and social services."

Also as we looked at the definition, we didn't see outreach and engagement as a separate function of the University. The University currently has three major functions: teaching, research, and service. We see outreach and engagement as an integral part of those three major functions for the University. That is why the definition as it states there is -- and not all teaching is outreach teaching -- the aspect of teaching that enables learning beyond the campus wall. Same thing with research. It is that aspect of research that makes what we discover useful beyond the academic community and that aspect of service that benefits the public. So that is the definition that we set forth in the beginning. Keeping that in mind, as we developed our activities throughout this past year and in the years to come, that definition will be foremost as we develop these.

Now one of the first things that we did was to do a survey of the current outreach and engagement activities that the University has currently underway. It was impressive. We were very impressed with the present activity in this area. Putting that survey together has helped us develop some plans for the future, and helped us take a look at some

PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT (contd)

Dr. Moser: (contd)

things that we need to try to emphasize more. One of the things that we did was look at the physical locations of Ohio State University across the state, and this map depicts this. In the folder that you've got in front of you, there's also a more detailed picture of this particular map. As you can see, we're scattered across the University. We feel like this is important to keep in mind because we are the State land-grant university and so our mission does go across the state. I've heard the President say many, many times, that Ohio State University is the people's university and the people are all the people of the State of Ohio that we can relate to.

The next thing that I want to talk about are the current products that are being produced and activities that are currently underway. Also in your packet -- on the right-hand side -- is the publication entitled, "Ohio Partners." We are taking current success programs and developing them into a publication such as this that will be distributed on a regular basis. We are finding some very exciting things that we can put into this type of a publication. In fact, we've got many more that we could put in. So we're trying to determine now how many of these we need to produce. We think it is going over very well in terms of the people that are receiving this. We are letting them know some of the exciting kinds of outreach and engagement activities that are currently underway.

Those first two: the Campus Collaboratives and OSU CARES are partners for the Council. The Campus Collaboratives has been underway for quite some time and is led by Nancy Zimpher. She has provided excellent leadership in this area and has joined with us in a partnership way. OSU CARES is an activity that we're just getting underway. The OSU CARES -- the CARES stands for Community Access to Resources and Educational Services -- is at the present time developing focus groups around the state to survey and ask the question, "What are the needs of the community and how can Ohio State address them?" Then we bring that information back to the Council and develop interdisciplinary teams that will go across campus to bring resources to bear to answer those particular questions.

The next one is the Darby Creek Project. Darby Creek is a good example of research that is taking place, as well as some Extension activities. The watershed runs just out to the west of Columbus. Its primary objective in the beginning was to develop farming practices in that watershed that will allow for some level of profitability, but at the same time protect the quality of the environment of that stream. It's an excellent model, in my opinion, of partnerships with Ohio State University, the environmental community -- such as the nature conservancy -- state and federal agencies, and the community itself working together to fulfill that goal.

There has been some excellent research projects. Steve Gordon from City and Regional Planning has been conducting research. His research would indicate that about 30 percent of the sediment runoff has been reduced by about 30 percent annually since the project began. We think that is pretty significant.

Now it is interesting that in the beginning of a project -- when you get various groups to try to work together in a partnership way -- the first thing you have to do is get them talking to one another. So we tried various kinds of ways to get people to talk to one another and one of those was a canoe trip. One of the educational activities that we put together was to take people on canoe trips down the Darby Creek. We would stop and look at educational activities along the way, and explain the purpose of the project and what is happening in the watershed. I know that Director Dailey, Ms. Longaberger, and Mr. Patterson have been on the canoe trip. Mr. Celeste, did we get you on that?

PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT (contd)

Mr. Celeste:

No.

Dr. Moser:

Even the President himself made that canoe trip one day. But it is an exciting venture and we think it is working very positively and making a difference. As I said, making an excellent model of the University working in partnership with the private sector, the community, and other state and federal agencies, and making a difference in that watershed.

Another good example of a teaching activity is the partnership between the College of Veterinary Medicine and the Franklin County Department of Animal Control. Their senior veterinary students are working with the Humane Society in developing surgical skills, because they have animals there that need to be neutered and spayed. So those students are gaining surgical experiences that are invaluable to them, plus they are providing a service to the community at the same time.

The last one is the mobile mammography screening done by the Cancer Hospital. They have a mobile unit that goes around the state and is doing the screening. Again, providing excellent service to the community at that same time.

Now other activities that we currently have underway -- the first one is summarizing engagement efforts. One thing that the Provost asked each of us as deans to do in our annual report this year was to provide outreach and engagement activities that our colleges have underway. We currently have that in a summary form. We're going to start taking that and using that and getting that information out -- not only internally to the University, but also to the public. There is some real exciting things that are in that report. I think you'll be interested in seeing some of those as they come out.

Second, we have developed a Webpage. That Webpage address is in your folder that we provided to you that you can get in and keep track of what is going on with the Council on Outreach and Engagement.

The next one is exciting -- the Rhodes Scholar Tour. Now all of you who wanted to be a Rhodes Scholar, well here is your chance. This idea came from the President himself and I have to give him credit for that. The idea is to take new faculty at Ohio State University on trips out in the state and acquaint them with the state, communities, and businesses across the state. We think if our faculty have a better understanding of the State of Ohio, we can maybe alter our curricula in our colleges and departments. This may help stimulate some research ideas as we see problems that communities are facing and also some service activities that we can be involved with. We are excited about this.

Two tours are going to be taking place in September. We have two busloads for each tour; they are full. We had more than enough to fill the busload, so we're excited about that. President Gee will be with us on both of those tours and we should have an exciting time.

The Leadership Symposium will be held this fall. This is to bring all of our knowledge and skills in terms of outreach and engagement up to speed. This is open to faculty and people across the University. We think that is going to be a good time for us to learn more about outreach and engagement, and how we can conduct it better.

PRESENTATION ON THE COUNCIL ON OUTREACH AND ENGAGEMENT (contd)

Dr. Moser: (contd)

Engagement grants and awards -- there are activities currently underway through Campus Collaboratives and OSU CARES. We are now providing seed grant activities and those have been allocated. The copies of those that have been allocated are in your folder at the present time. We are excited about what those might bring to us in terms of added benefit in an area of research and educational activities.

Then we also have a discussion guide in your folder. A discussion guide helps us all understand and answer the questions about outreach and engagement, what it might be all about, how we can better explain what this is about, what it means, and how it can be of benefit to Ohio State University and to the State of Ohio.

Some of the committee members are here today. This has been a very hard-working committee, Mr. Chairman. I'd like to ask those committee members to stand, if they would please. They represent ten colleges and seven other units across the University. As I said, they have been a very hard-working committee and have already produced quite a few products for this past year, and we are excited about the year to come. Again, our charge is to bring The Ohio State University to the State of Ohio, and try to develop those meaningful educational activities that will be beneficial not only to us, but also to the people of this State. Thank you very much.

Mr. Shumate:

Thank you. Are there any questions or items of discussion? We certainly appreciate your leadership on the project. It is an outstanding project, one that we can all be very proud of, and look forward to participating in as we go forward.

Dr. Moser:

Thank you.

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CHAIRMAN'S REPORT

Mr. Shumate:

At this time, there are two additional items of business for our Board agenda this morning: 1) an announcement regarding the creation of a University Transition Team; and 2) the offering of a resolution establishing a Presidential Search Committee.

Let me begin by saying to you, Gordon, that the Board and the entire University community continue to benefit from your strong leadership, and we look forward to working with you over the next several months to continue the positive momentum. As you can see from our agenda this morning, there are a number of exciting substantive broad-based activities going on to continue to promote this University and move us into the top tier of public institutions in this country.

We have, however, entered into a period of transition and during this period we intend to be even more focused on our priorities and primary goals of further improving the quality of our academic programs, enhancing the student experience, both inside and outside the classroom, and ensuring fiscal growth and strength for the University. To this end, we have asked a senior University group to provide particular attention to the needs of our transition and to help ensure that our focus remains fixed on continuing to improve Ohio State University and achieving our goals. The primary purpose of this group is to be an available resource, an added resource, to provide ongoing advice and ongoing

CHAIRMAN'S REPORT (contd)

Mr. Shumate: (contd)

counsel to the Board and to the President in order to facilitate a very smooth and effective transition.

We have asked Richard Sisson, Senior Vice President and Provost, to serve as chair and lead this group and he has consented. The other members of the group are: Ted Celeste, who will be representing the Board as Vice Chair of the Board of Trustees; William Napier, who serves as Secretary to the Board of Trustees and Executive Assistant to the President; William Shkurti, Vice President for Finance; David Williams II, Vice President for Student Affairs; and Nancy Zimpher, Dean of the College of Education and Executive Dean of the Professional Colleges. Again, the purpose of this group is to be an added resource, to be available for ongoing advice, and consultation to the Board and to the President, as we move smoothly and effectively through our period of transition.

Secondly, I'd like to offer for the Board's approval a formal resolution that officially establishes the Presidential Search Committee. As we all know, it is the responsibility of this Board, and one of our most important functions, to select the president and leader of the University. Consistent with Board policy, and consistent with the values of this Board, we are establishing a Search Committee with broad-based representation of all the University family. We are charging it with the responsibility for recommending to this Board, one or more candidates to be the next president of Ohio State University.

Now let me just quickly highlight a couple of the significant components of the resolution. The membership will be composed of four trustees: I'll be serving as chair of the Search Committee, and joining me will be George Skestos, Jim Patterson, and Tami Longaberger. Also on the Search Committee will be: five members of the faculty, selected by the Senate Steering Committee and we ask them to consult with the Faculty Council on recommendations; one Vice President, selected by the Coordinating Council of the University; two students selected by the Vice President for Student Affairs; two deans, selected from the Council of Deans in consultation with our Provost; one member of the Alumni Association, selected by the president of that Association; and two non-teaching staff members, selected by our Staff Advisory Council.

The initial charge is outlined in the resolution. The Search Committee is to, first and foremost, represent the best interests of the University in planning and directing a comprehensive and expeditious search for a new president. Their duties will include: developing a profile of characteristics, skills, and qualities desired for the next president; developing a list of candidates qualified to hold this important office; screening those candidates and verifying their qualifications and interests in the position; and, again, making a recommendation to this Board of one or more candidates for the Office of President.

Are there any questions, comments, or the need for any clarification? The resolution is before you. Is there a motion?

ESTABLISHMENT OF PRESIDENTIAL SEARCH COMMITTEE

Resolution No. 98-25

Synopsis: Establishment of Presidential Search Committee is proposed.

WHEREAS Dr. E. Gordon Gee has announced his decision to relinquish the presidency of The Ohio State University in order to assume the presidency of Brown University; and

WHEREAS it is the responsibility of the Board of Trustees, pursuant to section 3335.09 of the Ohio Revised Code, to select the President of the University; and

ESTABLISHMENT OF PRESIDENTIAL SEARCH COMMITTEE (contd)

WHEREAS the Board of Trustees has determined that it is appropriate to establish a Search Committee with broad representation of University constituencies and charge it with responsibility for recommending to the Board one or more candidates to be the next President of the University; and

WHEREAS in order to proceed expeditiously with the commencement of the search it is appropriate to give an initial charge to the Search Committee, once constituted:

NOW THEREFORE

BE IT RESOLVED, That the Search Committee for President of The Ohio State University will have the following membership:

- 4 Trustees, one of whom shall serve as Chair of the Search Committee
- 5 Members of the Faculty selected by the Senate Steering Committee in consultation with Faculty Council
- 1 Vice President selected by the Coordinating Council
- 2 Students selected by the Vice President for Student Affairs
- 2 Deans selected by the Council of Deans
- 1 Alumni Association representative selected by the President of the Alumni Association
- 2 Non-teaching Staff selected by the Staff Advisory Committee; and

BE IT FURTHER RESOLVED, That Alex Shumate shall serve as Chair of the Search Committee and George A. Skestos, James F. Patterson, and Tami Longaberger shall serve as trustee members; and

BE IT FURTHER RESOLVED, That notification shall be given to the Chair no later than August 1, 1997, of the names of all other individuals recommended to serve on the Committee; and

BE IT FURTHER RESOLVED, That the Search Committee is charged with representing the best interests of the University in planning and directing all aspects of a comprehensive and expeditious search for a new President including, but not limited to, developing a profile of characteristics, skills, and qualities desired in the next president; developing a list of candidates qualified to hold this important office; interviewing the candidates and verifying their qualifications, availability, and interest in the position; and making a recommendation of one or more candidates to the Board during the first quarter of 1998; and

BE IT FURTHER RESOLVED, That the Search Committee is empowered to act in accordance with University procedures to engage the services of a professional search consultant to advise the Committee and the Board throughout the search process; and

BE IT FURTHER RESOLVED, That the Chair of the Search Committee shall provide periodic updates to the Board of Trustees at its regularly scheduled meetings until the search is concluded; and

BE IT FURTHER RESOLVED, That the Search Committee shall serve until discharged by the Board of Trustees or upon the appointment of a new President; and

BE IT FURTHER RESOLVED, That any actions taken by the Board of Trustees or the Chair to carry out this resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Skestos, seconded by Mr. Brennan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Shumate, Celeste, Skestos, Brennan, Patterson, Sofia, and Slane, and Ms. Longaberger.

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July 11, 1997 meeting, Board of Trustees

Thereupon the Board adjourned to meet Friday, September 5, 1997, at The Ohio State University College of Veterinary Medicine, Columbus, Ohio.

Attest:

William J. Napier
Secretary

Alex Shumate
Chairman

(Appendices available in the hard copy version only located in Board of Trustees Office.)